

Initiate Public Hearing Process for the Reassessment and Proposed Changes to the 2017-2026 Capital Plan

June 27, 2019

2017-2026 Capital Plan Reassessment

- Approved 10-year Capital Plan requires a reassessment every two years:
 - Review progress and account for changed circumstances
 - Assure validity of State of Good Repair (SGR) Assessment
 - Confirm capital capacity
 - Account for actions already taken by the Board

2017-2026 Approved Capital Plan - \$32.2 billion*



Aviation: \$11.6B

- LGA redevelopment
- LGA AirTrain system
- EWR Terminal One
- JFK Redevelopment



TB&T: \$10.0B

- Bus Terminal replacement
- Goethals Bridge
- Bayonne Bridge navigational clearance
- GWB restoration program
- Lincoln Tunnel Helix replacement
- Planning Outerbridge Crossing replacement



PATH: \$4.4B

- Signal system upgrade
- Harrison Station redevelopment
- PATH fleet expansion
- PATH extension to EWR



Port: \$1.1B

- Port Street Corridor
- Greenville Yard Intermodal container facility



WTC: \$1.8B

- Completion of:
- Site-wide infrastructure
 - Transportation Hub
 - Retail complex

*Includes \$2.7 billion for the Gateway Development Program

2017-2026 Approved Capital Plan Progress

106 Projects Substantially Completed

- Bayonne Bridge Navigational Clearance
- New Goethals Bridge
- LGA Terminal B New Concourse and Gates
- PATH PTC Signal System
- PATH Harrison Station new headhouses opened in last eight months



215 Projects Advanced into Construction

- EWR Terminal One
- PATH Substations and Tunnels E&F
- PATH Railcar Expansion & Overhaul Programs
- “Restoring the George” Program

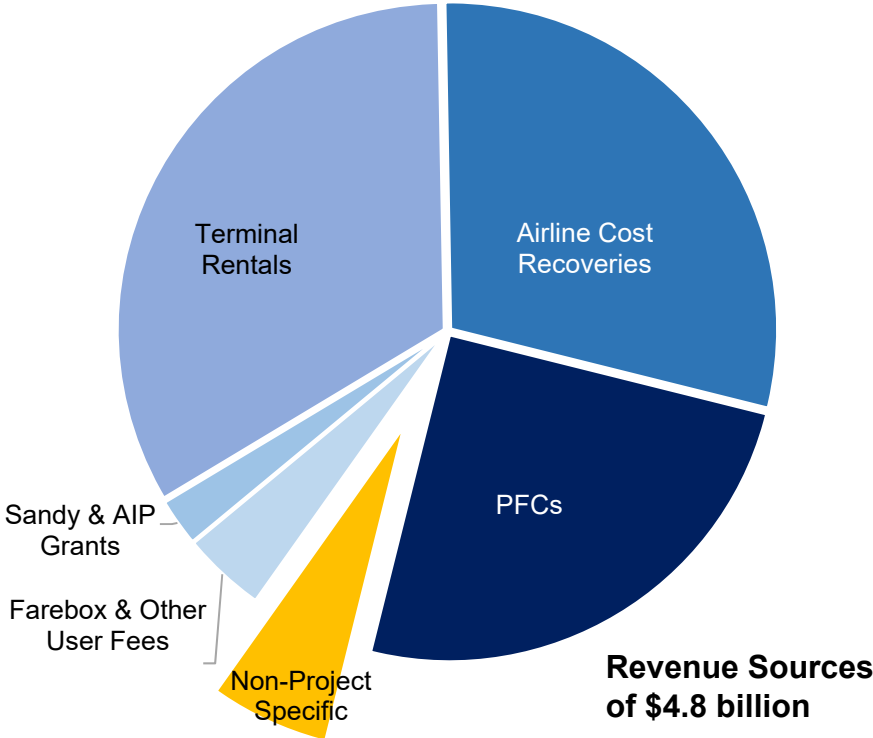


Capital Projects Performance

| Metric | 2017 | 2018 | 2019 Q1 |
|--------------------|------|------|---------|
| Spending (On-Plan) | 85% | 87% | 99% |
| Schedule (On-Time) | 64% | 70% | 94% |

2017-2026 Capital Plan Reassessment

- Plan proposed to increase by \$4.8 billion to \$37 billion
- 94% of increase (\$4.5 billion) funded by revenue associated with specific projects



2017-2026 Capital Plan Increases

| Project (\$ in millions) | Increase | Reassessed Plan |
|--|----------------|-----------------|
| Major Projects | | |
| New AirTrain Newark | \$1,640 | \$2,050 |
| JFK Redevelopment | 1,900 | 2,900 |
| AirTrain LGA | 390 | 2,050 |
| Newark Terminal One Redevelopment | 350 | 2,700 |
| New Projects | | |
| PATH Improvement Plan | 200 | 200 |
| Electric Vehicles (EV) Infrastructure | 50 | 50 |
| EWR Terminal Two Redevelopment Planning | 35 | 35 |
| Remaining Projects | 235 | 27,015 |
| Net Total | \$4,800 | \$37,000 |

New
Projects in
Bold

New AirTrain Newark



- \$2.05 billion new project
- Increase of \$1.64 billion in Capital Plan, which is net of:
 - \$300 million avoided interim repair cost
 - \$110 million reduction in other projects
- Increase funded by revenue associated with project

PATH Improvement Plan



- \$200 million capital investment to increase capacity, reduce delays, and improve customer experience – announced Thursday, June 20th
- Includes:
 - Required modifications at 2 stations to enable 9-car operations on Newark-WTC line
 - New fare collection system fully integrated with MTA’s new system
 - Capital costs associated with delay reduction initiatives

New Electric Vehicle Initiative



- \$50 million investment
- Supports our commitment to the Paris Climate Agreement
- Provides electric infrastructure, including charging facilities for:
 - On-airport electric shuttle buses
 - Port Authority light-duty vehicles
 - Public use at Port Authority parking facilities

Newark Terminal Two – Planning



- \$35 million to fund Planning for a new Terminal Two at Newark
- Would replace the existing Terminal B
- Next step to move Newark Liberty International Airport, consistent with all Port Authority airports, to world class standards

Other Major Projects

Newark Terminal One

- In February 2018, Board approved \$350 million increase (from \$2.35 billion to \$2.7 billion)
- Increase funded by revenues associated with the project

JFK Redevelopment

- In October 2018, Board affirmed a \$13 billion plan, including \$1.9 billion increase (from \$1 billion to \$2.9 billion) for Port Authority Infrastructure
- Increase funded by terminal rentals and airline cost recoveries
- Reflects \$12 billion in private investment as part of the \$13 billion plan

AirTrain LGA

- \$390 million increase to \$2.05 billion based on revised estimates informed by planning and preliminary engineering efforts
- Increase is net of \$160 million in reduced spending from other projects
- Increase funded by revenues associated with project

Recommendation

- We believe the proposed reassessment of the 2017-2026 Capital Plan:
 - Provides a strong, financially balanced Plan
 - Reflects updated prioritization of SGR projects and changed circumstances
 - Ensures major improvements to the agency's vital infrastructure
- We recommend the Board initiate public hearings and seek public comment

Public Outreach

Six public hearings, including one viewable on the Port Authority's website, will be held during the last two weeks of July

| | DATE | LOCATION | ADDRESS |
|------------|------------------|---|--|
| Hearing #1 | July 16, 8:00 am | 4WTC | 150 Greenwich St, 23 rd Floor, New York, NY 10007 |
| Hearing #2 | July 17, 8:00 am | 2 Montgomery | 2 Montgomery St, 3 rd Floor, Jersey City, NJ 07302 |
| Hearing #3 | July 18, 7:00 pm | EWR Terminal One Redevelopment Outreach Office | 79 West Jersey St, Elizabeth, NJ 07202 |
| Hearing #4 | July 22, 7:00 pm | College of Staten Island | 2800 Victory Blvd, Williamson Theatre, Staten Island, NY 10314 |
| Hearing #5 | July 29, 7:00 pm | Hilton Hasbrouck Heights | 650 Terrace Ave, Hasbrouck Heights, NJ 07604 |
| Hearing #6 | July 30, 7:00 pm | JFK Building 14 | Building 14, 3 rd Floor, Jamaica, NY 11430 |

Public comments can be received at the public hearings, as well as submitted via the Port Authority's website through September 13, 2019