

Andrea Bernstein  
WNYC  
160 Varick Street  
New York, NY 10013  
[abernstein@wnyc.org](mailto:abernstein@wnyc.org)  
917 653 0014

Daniel Duffy  
Records Access Officer  
Port Authority of New York and New Jersey  
New York, NY  
Via email

February 13, 2015

Dear Daniel Duffy:

Under the Freedom of Information Law of the State of New York and the Open Public Records Act of the state of New Jersey, and pursuant to the recently-enacted Port Authority of New York and New Jersey Board resolution on freedom of information requests, I hereby request:

1. All records of communications and/or meetings between former Port Authority Chairman David Samson and United Airlines or its representatives, including James Fox, including but not limited to letters, emails, text messages, phone logs, calendar logs, and any other form of communication, from the day Mr. Samson became Chairman, on or about February 1, 2011, until Mr. Samson resigned, on or about March 31, 2014.
2. All records of communications and/or meetings between former Port Authority Deputy Executive Director Bill Baroni and United Airlines and/or its representatives, including James Fox, including but not limited to letters, emails, text messages, phone logs, calendar logs, and any other form of communication, from the day Mr. Baroni became DED on or about February 10, 2010, until Mr. Baroni resigned on or about December 13, 2013.
3. All records of communications and/or meetings between former Port Authority Deputy Director of Interstate Capital Projects and United Airlines and/or its representatives, including James Fox, including but not limited to letters, emails, text messages, phone logs, calendar logs, and any other form of communication, from the day Mr. Wildstein assumed his position or about February of 2010, until Mr. Wildstein resigned on or about December 13, 2013.

As am I a journalist working on deadline on a stories or stories I appreciate receiving this information as quickly as possible. In addition if any portion or

1. The first part of the document is a list of names and addresses of the members of the committee.

2. The second part of the document is a list of names and addresses of the members of the committee.

3. The third part of the document is a list of names and addresses of the members of the committee.

July 19, 2014

Mr. Aaron M. Gordon  
WNYC  
100 Street Street  
New York, NY 10013

Dear Mr. Gordon:

Thank you for your request for records regarding the New York City Police Department's investigation of the 2011-2012 period. Pursuant to the Freedom of Information Act (5 U.S.C. 552), we are providing you with the records requested, to the extent they are not exempt from disclosure. The records are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act.

For a complete list of records, please refer to the attached report.

Very truly yours,

This is to certify that the records requested by you have been reviewed and that the records are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act. The records are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act.

Mr. and Mrs. Gordon's request for records is available under the Freedom of Information Act, 5 U.S.C. 552. The records are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act, and are being provided to you in accordance with the provisions of the Act.

Respectfully,  
[Name]

Enclosed are 100 records, including [number] pages, including [number] pages.

Very truly yours,  
[Name]  
[Title]  
[Address]

Enclosure

---

**Subject:** Janie Fox  
**Start:** Wed 6/1/2011 4:30 PM  
**End:** Wed 6/1/2011 5:30 PM  
**Recurrence:** (none)  
**Organizer:** Samson David

**From:** Agudo, Kathleen [kathleen.agudo@united.com] on behalf of Sater Stokes, Monica [monica.saterslokes@united.com]  
**Sent:** Thursday, May 03, 2012 10:29 AM  
**Subject:** You're invited - Business Partners Roundtable featuring Lt. Governor Guadagno and Jeff Smisek, President & CEO, United Airlines  
**Attachments:** NJPAC Choose NJ Business Partners Roundtable invite.pdf  
**Importance:** High

NEW JERSEY

**NJ PAC**

Choose NJ

*You Are Invited!*  
*Business Partners Roundtable*

*Hosted by*  
*Lt. Governor Kim Guadagno and*

*Kathleen Agudo*



*Jeffrey Clayton Smisek*  
*President & CEO, United Airlines*  
*Executive Director, NJPAC*

**TOPIC** - Win the US, Now! - In Newark, NJ

**Monday, June 11, 2012**  
NJ PAC Federal Campaign Room  
One Constitution Plaza, Newark, NJ  
10:00 AM - 12:00 PM

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www.njpac.org 781.333.0100

just imagine

NJPAC

Business Partners Roundtable Series

*You Are Invited!*  
*Business Partners Roundtable*



*Governor Chris Christie*

*Keynote speaker*



*Jeffrey (Jeff) A. Sniisek*

*President and Chief Executive Officer  
United Commercial Holdings Inc.*

*Why the U.S. Needs An Amazon Policy*

**Monday, June 11, 2012**

NJPAC Rehearsal Banquet Room

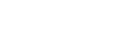
One Center Street, Newark, NJ

8:00 a.m. - 9:30 a.m.

Please RSVP by June 6<sup>th</sup> to

or

or by calling 973-353-7569.



**Proud Sponsor of NJPAC's Business Partners Roundtable Series**

NJPAC is a non-profit organization. For more information, please contact NJPAC at One Center Street, Newark, NJ 07102. Phone: 973-353-7569.

*www.njpac.org* | *www.njpac.com* | *www.njpac.net* | *www.njpac.org*

---

**From:** Samson, David  
**Sent:** Thursday, May 03, 2012 10:30 AM  
**To:** Jan & Fox  
**Subject:** Fwd: You're Invited - Business Partners Roundtable featuring Lt. Governor Guadagno and Jeff Smisek, President & CEO, United Airlines  
**Attachments:** image001.png; ATT00001.htm; NJPAC Choose NJ Business Partners Roundtable Inv to pdf A1100002.htm

EYE

Begin forwarded message:

**From:** "Slater Stokes, Monica"  
**Subject:** You're Invited - Business Partners Roundtable featuring Lt. Governor Guadagno and Jeff Smisek, President & CEO, United Airlines

|

|

Just imagine

NJPAC

Business Partners Roundtable

***You Are Invited!***  
***Business Partners Roundtable***

*Hosted by*  
*Lt. Governor Kim Guadagno*

*Keynote Speaker*



*Jeffery (Jeff) A. Smisek*  
*President and Chief Executive Officer*  
*United Continental Holdings Inc.*

**TOPIC:** "Why the U.S. Needs An Aviation Policy"

**Monday, June 11, 2012**  
NJPAC Rehearsal Banquet Room  
One Center Street, Newark, NJ  
8:00 a.m. - 9:30 a.m.

Please RSVP by June 6<sup>th</sup> 10:00 a.m. or by calling 973-353-7866

**Proud Sponsor of NJPAC's Business Partners Roundtable Series**

NJPAC Business Partners Corporate Development & Sponsorship Marketing Office | One Center Street | Newark, NJ 07102  
973-612-8829 Fax: 973-612-8829

**From:** Agudo, Kathleen [kathleen.agudo@united.com] on behalf of Slater-Stokes, Monica [monica.slaterstokes@united.com]  
**Sent:** Monday, May 21, 2012 4:41 PM  
**Subject:** REMINDER - You're Invited - Business Partners Roundtable featuring Lt. Governor Quadagno and Jeff Smisek, President & CEO, United Airlines  
**Attachments:** NJPAC Choose NJ Business Partners Roundtable invite.pdf  
**Importance:** High



*You are Invited!*  
*Business Partners Roundtable*

*Hosted by*  
*Lt. Governor Kim Guadagno*

*Guest Speaker*



*Jeffrey Jeffrey Smisek*  
*President & CEO, United Airlines*  
*11000 W. Olympic Blvd., Suite 1000*  
*Los Angeles, CA 90048*

**TOPIC** - Why the U.S. Needs An Airman Policy

Monday, June 11, 2012  
NJPAC Town Hall/Paneller Room  
City Center at Newark NJ  
9:00am - 5:00pm

More RSVP by June 8th

[www.njpac.org](http://www.njpac.org)

EST. 1977

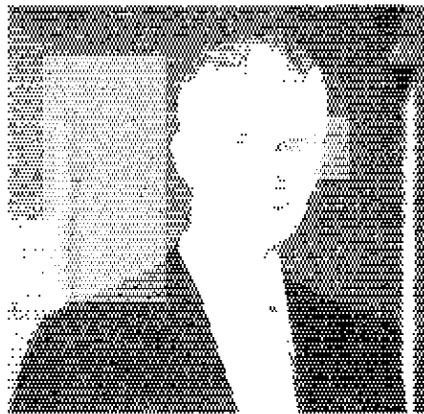
NJPAC

NEW JERSEY  
BUSINESS PARTNERS

***You Are Invited!***  
***Business Partners Roundtable***

*Hosted by*  
*Lt. Governor Kim Guadagno*

*Keynote Speaker*



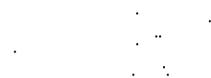
*Jeffery (Jeff) A. Smisek*  
*President and Chief Executive Officer*  
*United Continental Holdings Inc.*

**TOPIC: "Why the U.S. Needs An Aviation Policy"**

**Monday, June 11, 2012**  
NJPAC Rehearsal Banquet Room  
One Center Street, Newark, NJ  
8:00 a.m. - 9:30 a.m.

Please RSVP by June 6<sup>th</sup> to

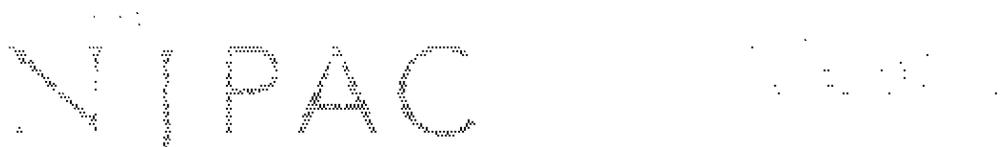
or by calling 973-353-7566



**Proud Sponsor of NJPAC's Business Partners Roundtable Series**

NJPAC Business Partners | Corporate Development & Sponsorship Marketing Office | One Center Street | Newark, NJ 07102  
973-642-8959 Ext. 7566 | E-mail

**From:** Agudo, Kathleen [kathleen.agudo@united.com] on behalf of Slater Stokes, Monica [monica.slaterstokes@united.com]  
**Sent:** Monday, June 04, 2012 4:07 PM  
**Subject:** REMINDER: You're Invited: Governor Chris Christie and Jeff Smisek, President and CEO of United Airlines, Address NJPAC Business Partners Roundtable  
**Attachments:** NJPAC ChooseNJ Roundtable Invitation Christie and Smisek.Final.pdf  
**Importance:** High



*You Are Invited!*  
*Business Partners Roundtable*



Chris Christie  
Governor of New Jersey



Jeff Smisek  
President and CEO of United Airlines

Monday, June 11, 2012  
11:30 AM - 12:30 PM  
New Jersey State Capitol  
Newark, NJ

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**From:** Agudo, Kathleen [kathleen.agudo@united.com] on behalf of Slater Stokes, Monica [monica.slaterstokes@united.com]  
**Sent:** Wednesday, May 08, 2013 4:42 PM  
**To:** Samson, David  
**Cc:** jame@maxshuffler.com; Agudo, Kathleen  
**Subject:** Invitation to United Airlines EWR 25th Anniversary

**Importance:** High

Dear Chairman Samson,

Please join Jeff Smisek, Chairman and CEO of United Airlines, other United executives, from the employees, customers, area officials and business leaders on Tuesday, May 21, at 11:00 a.m. at United.com at the 25th Anniversary of its investment in and construction completion of Terminal C at Newark Liberty International Airport (LWP).

This event is of historical importance given the significant economic benefits United and its predecessor Continental Airlines' investments have brought to the city of Newark, the state of New Jersey and the region for nearly three decades.

The program will kick off with a brief podium event at 11:00 a.m., followed by an unveiling of never before seen, new United uniforms. Press have been invited.

We will also have a celebration for customers and employees at the United Airlines ticket counter located at Terminal C, upper level, just inside doors 5 and 6. Customers are invited to see historical memorabilia that showcase the evolution of Continental Airlines and United Airlines at Terminal C since the mid-1980s.

Again, we would be delighted to have you join us for this exciting event as we celebrate 25 years at Terminal C and highlight recent milestones like the signing of a new 20 year Terminal C lease extension agreement, which further underscores our continued commitment to the region and highlights the economic engine that is LWR.

If you plan to attend, please RSVP by Friday, May 17 to Kathy Agudo at [kathleen.agudo@united.com](mailto:kathleen.agudo@united.com) or (973) 681-0530.

As always, thank you for your consideration and continued support.

Monica  
Blenda

Monica Slater Stokes  
EWR 25th  
Managing Director, Corporate & Government Affairs  
Corporate & Government Affairs  
United | Newark Liberty International Airport - 1 Terminal C | Newark, NJ 07114  
Newark Liberty International Airport - 1 Terminal C | Newark, NJ 07114  
Tel 973-681-1482 | Fax 973-681-0673 | [www.united.com](http://www.united.com)  
681-1481 | Fax 973-681-0673 | [www.united.com](http://www.united.com)

United  
Director  
United |  
Tel 973-

Subject: Jeff Smisek

Start: Wed 1/30/2013 12:00 AM  
End: Thu 1/31/2013 12:00 AM

Recurrence: none

Meeting Status: Meeting organizer

Organizer: Baron, Bill

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**Subject:** 11:00 United 25 Years (Marino Golf)  
**Location:** EWP - Team C United Ticket Counter

**Start:** Tue 5/21/2013 10:45 AM  
**End:** Tue 5/21/2013 12:00 PM

**Recurrence:** (none)

**Organizer:** Baroni, Bill

Subject: 11:00 Hired 25 Years - (Marsico Con -  
 Location: EWR - Term C United Ticket Counter

Start: Tue 5/21/2013 10:45 AM  
 End: Tue 5/21/2013 12:00 PM

Recurrence: (none)

Organizer: Estren, Bill

The speaking portion of United's event will be Pre-Security at United's Ticket Counter located at Newark Liberty International Airport's Terminal C, upper level (level 3) beginning at approximately 11 a.m. They'd like participants to be there at 10:55 a.m. Event itself is expected to end by 11:30 a.m., at which time the media will be taken back to Gate 123 through security for a tour of the Dreamliner plane. Chairman is unlikely to tour the Dreamliner, but let me know if the DED would like to go. The only drawback is that Bill would have to go through security since the speaking event is pre-security.

Newark Event Run of Show

- 10:55 Invited guests and speakers arrive
  - Jeff Smisek, Chairman, President & CEO, United Airlines
  - David Samson, Chairman, Port Authority of New York & New Jersey
  - Chris Bollwage, Mayor, City of Elizabeth
  - Cory Booker, Mayor, City of Newark (Arrival time TBD)
- 11:05 Stage event begins
  - Dave Hillman, United Senior Vice President — Sales serves as emcee, thanks everyone for attending, recognizes attendees (particularly Toby Engvist and the Cake Boss)
- 11:08 Jeff Smisek speaks about United's presence in and commitment to Newark Liberty, the region, the state of New Jersey and New York
- 11:11 David Samson addresses attendees
- 11:15 Mayor Bollwage addresses attendees.  
 TBD Newark Mayor Cory Booker arrives and stands in the holding area immediately to the right of the stage. If Booker arrives early, he will be part of the pre-fashion show speaker line-up
- 11:19 Hillman returns to the microphone to introduce the uniform unveiling
- 11:19 Fashion show begins with Hillman as emcee.
- 11:24 Fashion show ends. Hillman recognizes Mayor Cory Booker and calls him to the stage to speak
- 11:25 TBD Cory Booker addresses attendees
- 11:28 Mayor Booker finishes remarks. Hillman returns to the stage, thanks Mayor Booker and asks Cake Boss to come to the stage so the crowd can recognize him. (The Cake Boss does not have a speaking role)
- 11:30 Hillman closes the formal part of the program.
- 11:31 Media Q&A with Jeff Smisek off stage

Workshop Series

- 11:35 Q&A ends. Media have opportunity to interview employee "models" about the new uniforms
- 11:37 Gather media for passage through security for a 787 tour
- 11:50 Arrival at the gate (GATE TBD) for 787 tour. (TOUR GUIDE TBD)
- 12:15 pm 787 tour ends. Media escorted back to the curb for departure.
- 1:00 Event ends

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**Subject:** 12:30 Lunch Jeff Smoak  
**Location:** Vic Anthony's  
**Start:** Thu 8/1/2013 12:30 PM  
**End:** Thu 8/1/2013 2:00 PM  
**Recurrence:** (none)  
**Organizer:** Baron's Bar

Reservation confirmed

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Subject: 2:00 United Meeting  
Location: Press Room  
Start: Thu 9/5/2013 2:00 PM  
End: Thu 9/5/2013 2:30 PM  
Recurrence: (none)  
Organizer: Barack E

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**Subject:** Copy ? 30 Meeting w/ United rd. ARFF Funding  
**Location:** Conference Room 1

**Start:** Thu 9/5/2013 2:30 PM  
**End:** Thu 9/5/2013 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Baroni, Bill  
**Required Attendees:** Bosco, Thomas; Lawrence, Huntley; Fragale, Ralph; Selden, John; Yotka, Cheryl; Danielides, Philippe

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**Subject:** 6:00p EST - Dinner Meeting - Jill Szaitek, President & CEO, United; David Samson, Chairman, Port Authority; Bill Baroni, Dep. Exec Director, Port Authority; Nane Foxhall, Mark Anderson; Monica Slater Stokes; Jamie Fox

**Location:** Novato - 102 East 22nd Street, New York, NY 212 677 2222

**Start:** Tue 9/13/2011 6:00 PM  
**End:** Tue 9/13/2011 6:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Slater Stokes, Monica

Note: Dinner meeting; time changed to 6:00am EST

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**Subject:** Copy of Tim H... 10am C1 - Conference call with Nene Foxhall & Brett Han  
**Location:** Please call Nene's office - [REDACTED]

**Start:** Wed 9/25/2013 11:30 AM  
**End:** Wed 9/25/2013 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene

**Subject:** Copy: 5pm ET / 4pm CT - Call with Nene Foxhall & Brett Hart  
**Location:** Please call Nene's office - [REDACTED]

**Start:** Wed 9/25/2013 5:00 PM  
**End:** Wed 9/25/2013 5:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene

11

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**Subject:** Copy 12:05pm ET / 11:05am CT - Call w/ Dr. Nene Foxhall & Brett Hart  
**Location:** Please call Nene's office - [REDACTED]

**Start:** Thu, 9/26/2013 12:05 PM  
**End:** Thu, 9/26/2013 12:05 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene

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**Subject:** FBI - New Foxhall will be closing the office  
**Start:** Thu 10/3/2013 1:00 PM  
**End:** Thu 10/3/2013 1:30 PM  
**Recurrence:** (none)  
**Organizer:** Barron, Bill

---

**Subject:** Copy ARFF - Port Authority/JetBlue United, Delta and American (Robert Land and Jack Ricci)  
**Location:** 225 Park Avenue South - 15th Floor - Agenda Review Room

**Start:** Wed 11/6/2013 2:30 PM  
**End:** Wed 11/6/2013 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foye, Patrick  
**Required Attendees:** Land, Robert; Baron, Bill; 1225PAS - CR 15-Agenda Review Room; Bosco, Thomas; Garter, Davis; Dunne, Joseph P.; Bedford, Thomas

When: Wednesday, November 06, 2013 2:30 PM-3:30 PM (GMT-05:00) Eastern Time (US & Canada)  
Where: 225 Park Avenue South - 15th Floor - Agenda Review Room

\*\*\*\*\*

**Subject:** Copy: 2:00 Meeting with United  
**Location:** Conference Room 1

**Start:** Thu 11/7/2013 2:00 PM  
**End:** Thu 11/7/2013 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Baroni, Bill  
**Required Attendees:** Kwon, Phillip

From United: Nene Foxhall and Brett Hart

**Subject:** Copy: 2pm ET - Rescheduled meeting with Nene Foxhall & Brett Hart  
**Location:** Office of Bill Baroni - 225 Park Ave. South - 15th Flr

**Start:** Thu 11/7/2013 2:00 PM  
**End:** Thu 11/7/2013 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene

---

**Subject:** Copy 2 - Meeting with Bill Baroni, Jamie Fox, Eric Shuffler, Mayor McDonough and others re Harrison PATH  
**Location:** 225 PAS, 15th Floor, Conference Room 1  
**Start:** Tue 5/15/2012 2:00 PM  
**End:** Tue 5/15/2012 3:00 PM  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Baroni, Bill  
**Required Attendees:** Francis, Michael B., Nathan, Edward, DePallo, Michael, Felin, William, Cuzman, Wilfredo, O'Rourke, Ana

**Note:** We have conference room 1 from 1:30-3pm just in case you arrive early. Thank you.

**From:** jamie fox  
**Sent:** Thursday, April 26, 2012 10:07 AM  
**To:** Abelian, Ana  
**Subject:** FW: Meeting with Bill Baroni Re: Harrison PATH

**From:** Timothy White  
**Sent:** Wednesday, April 25, 2012 2:17 PM  
**To:** Jamie Fox  
**Cc:** Eric Shuffler  
**Subject:** Meeting with Bill Baroni Re: Harrison PATH

Jamie,

Here is a list of attendees for the meeting with Bill Baroni on May 15th

Mayor Ray McDonough, Harrison  
Carl Goldberg, Roseland Properties  
Peter Cocciolillo, Advance Realty  
Rich Miller, Pegasus Group  
Greg Russo, Applied Development Company  
Ed Russo, Russo Development  
Tim White, Beckerman Public Relations

Tim

----- Forwarded e-mail -----

From: Timothy White  
Sent: Wednesday, April 25, 2012 2:17 PM  
To: Jamie Fox  
Cc: Eric Shuffler  
Subject: Meeting with Bill Baroni Re: Harrison PATH

----- Forwarded e-mail -----

1. The first part of the question is about the

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**Subject:** 930 Jamie Foxx: iExpress  
**Start:** Thu 5/23/2013 9:30 AM  
**End:** Thu 5/23/2013 10:00 AM  
**Recurrence:** (none)  
**Organizer:** Baroni, Bill

---

**Subject:** James Fox  
**Location:** 15th Floor 1

**Start:** Thu 6/13/2013 9:30 AM  
**End:** Thu 6/13/2013 10:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** Barron, Bill

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Tuesday, February 07, 2012 7:21 PM  
**To:** Baroni, Bill  
**Cc:** 'jamie@foxshuffler.com'  
**Subject:** Thanks

For your time today. It's always great to see you. I am embarrassed to say that I forgot that Jeff met with Pat Foye Nov. 17 before the Wings Club speech Jeff made at the Yale Club. My excuse for forgetting is I was on vacation. I probably forgot to tell Jamie! I will get dates for potential dinner with Jeff and the gang.

Best,  
Nene

---

**From:** Baroni, Bill  
**Sent:** Wednesday, September 19, 2012 2:53 PM  
**To:** 'nene.foxhall@united.com'  
**Subject:** Please call me

Nene, please call me when you can. 212 435 6667

bb

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Wednesday, September 19, 2012 2:57 PM  
**To:** Baron, Bill  
**Subject:** Please call me

**From:** Baron, Bill [mailto:bill@united.com]  
**Sent:** Wednesday, September 19, 2012 06:52 PM  
**To:** Foxhall, Nene  
**Subject:** Please call me

Nene, please call me when you can - 213-425-6667

BB

----- Forwarded message -----  
From: Bill Baron  
Sent: Wednesday, September 19, 2012 6:52 PM  
To: Nene Foxhall  
Subject: Please call me

Nene, please call me when you can - 213-425-6667

---

**From:** Baroni, Bill  
**Sent:** Wednesday, September 19, 2012 3:11 PM  
**To:** Foxhall, Nene  
**Subject:** Re: Please call me

Please do. Pub Fwr issue

Sent from my iPhone

On Sep 19, 2012, at 2:59 PM, "Foxhall, Nene" <[redacted]> wrote:

[redacted]

**From:** Baroni, Bill [mailto:[redacted]]  
**Sent:** Wednesday, September 19, 2012 06:52 PM  
**To:** Foxhall, Nene  
**Subject:** Please call me

Nene: please call me when you can. 212 454 6607

BT

[redacted]

---

**From:** Slater Stokes, Monica [monica.slaterstokes@united.com]  
**Sent:** Tuesday, February 26, 2013 10:52 AM  
**To:** O'Reilly, Patrick, Baron, Bill  
**Cc:** jame@texshuffler.com  
**Subject:** FW: United Request: Lease Signing Press Conference

**Importance:** High

Bill,

Thank you for your continued support and the Port Authority's (PA) recent action on United's EWR C1/C2 lease extension agreement. As may have been mentioned, at the appropriate time and in coordination with PA, United would like to arrange a press conference around a ceremonial lease signing with PA leadership, Jeff Smisek, and if his schedule permits, Gov. Christie. Our goal is to further underscore United's commitment to the New Jersey/New York region, showcase EWR and highlight historic and current planned investments there. We would like to schedule the press conference for March 27, but if that doesn't work for the Governor, we can look to dates in April.

We will defer to you on how best to engage the Governor's office and on preferred timing, but again, we're hoping your and his schedule will permit participation, as you have both been strong advocates and supporters of United and the aviation industry, often citing the important linkages between air service, job creation and economic growth. Thank you for that and for consideration of this request.

Best,

Monica Slater Stokes

Managing Director, Corporate & Government Affairs

United | Newark Liberty International Airport | 1 Terminal C | Newark, NJ 07114

Tel: 973 681 1482 | Fax: 973 681-0673 |

---

**From:** Agudo, Kathleen [kathleen.agudo@united.com] on behalf of Slater Stokes, Monica [monica.slaterstokes@united.com]  
**Sent:** Wednesday, May 08, 2013 4:44 PM  
**To:** Baroni, Bill  
**Cc:** jarnie@foxshuffler.com; Agudo, Kathleen  
**Subject:** Invitation to United Airlines FWR 25th Anniversary

**importance:** High

Dear Mr. Baroni,

Please join Jeff Smisek, Chairman and CEO of United Airlines, other United executives, frontline employees, customers, area officials and business leaders on Tuesday, May 21, at 11:00 a.m. as United celebrates the 25th Anniversary of its investment in and construction completion of Terminal C at Newark Liberty International Airport (FWR)

This event is of historical importance given the significant economic benefits United and its predecessor Continental Airlines' investments have brought to the city of Newark, the state of New Jersey and the region for nearly three decades.

The program will kick off with a brief podium event at 11:00 a.m., followed by an unveiling of never before seen new United uniforms. Press have been invited.

We will also have a celebration for customers and employees at the United Airlines ticket counter located at Terminal C, upper level, just inside doors 5 and 6. Customers are invited to see historical memorabilia that showcase the evolution of Continental Airlines and United Airlines at Terminal C since the mid-1980s.

Again, we would be delighted to have you join us for this exciting event as we celebrate 25 years at Terminal C and highlight recent milestones like the signing of a new 20 year Terminal C lease extension agreement, which further underscores our continued commitment to the region and highlights the economic engine that is LWR.

If you plan to attend, please RSVP by Friday, May 17 to Kathy Agudo at [kathleen.agudo@united.com](mailto:kathleen.agudo@united.com) or (973) 681-0630

As always, thank you for your consideration and continued support.

Monica  
Blenda

Kathleen Agudo  
Director

Managing Director, Corporate & Government Affairs  
Corporate & Government Affairs

United | Newark Liberty International Airport, 1 Terminal C | Newark, NJ 07114

Newark Liberty International Airport, 1 Terminal C | Newark, NJ 07114

Tel: 973-681-1482 | Fax: 973-681-0673 |

681-1481 | Fax: 973-681-0673 |

United.com

United.com

Bill Baroni

Director

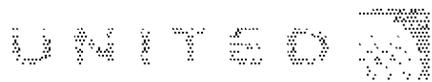
United |

Tel: 973-

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Tuesday, September 10, 2010, 10:45 AM  
**To:** Baroni, Ed  
**Cc:** dsamson@wolffsamson.com; Foye, Patrick  
**Subject:** Follow up letter from United  
**Attachments:** Letter from Nene Foxhall.pdf

Bill, this follows up on our Thursday meeting. I look forward to hearing from you.  
Thanks,  
Nene



Nancy Foxfar  
Executive Vice President  
Operations and Government Affairs

September 10, 2013

Bill Baron  
Deputy Executive Director  
Port Authority of New York and New Jersey  
225 Park Avenue South  
15<sup>th</sup> Floor  
New York, NY 10003

Dear Bill,

Thanks for your time on Thursday. I look forward to following up on our discussion about the significant cost impact to United and the other airlines of the Port Authority's plans to implement the revised Airport Rescue and Firefighting operation (ARFF).

As I said, United, of course, supports safe and compliant operations at Port Authority airports, but the cost estimate for the ARFF is, in a word, stunning. So, we appreciate the staff taking time to meet with us Thursday to help us better understand the components of that increase. As you heard from him, Jeff is looking for detail behind those increased cost estimates. We would, therefore, like to take you up on your offer to provide us the written summaries from which the staff briefed us on the new headcount and processes that drive the estimated \$63 million annual cost increase, of which we estimate \$25 million annually would be charged to United.

While understanding your view that this cost increase could have been even greater, I hope that you appreciate that is still an enormous increase with unreasonable and disproportionate impact on United. That disproportionate impact is due primarily to the substantial competitive disadvantage in which the Newark Airport rate methodology places the carriers serving Newark versus those serving New York airports.

As we showed you, we estimate that Newark would be burdened with 43 percent of the costs of the ARFF, and JFK 29 percent, even though Newark had the fewest claimed instances of training violations and JFK the most of any of the Port Authority airports. While we don't have all of the detail concerning the costs that your team does, we estimate Delta's share of the cost increase related to the ARFF to be \$8 million, American's \$6 million and JetBlue's \$4 million, in sharp contrast to the \$25 million for United.

It would be helpful to further explore the actions we understand that the Port Authority is taking as part of its plans to implement the ARFF, including:

- Hiring 280 dedicated firefighters for duties now undertaken by Port Authority police.
- Maintaining the same number of police officers who are providing those services; and
- Providing recurrent training to all of the above for both firefighting and police duties regardless of whether an officer will be 'dedicated' to either firefighting or police duties to enable cross-utilization of all police officers

As we stated when we were discussing industry best practices on Thursday, none of our other major hub airports provide cross training of police and firefighting personnel in this manner. Absent a clear understanding of the Port Authority's obligation to so respond, this appears to be unreasonable and far beyond industry best practice and what the ARFF Settlement with the FAA calls for. So, we would appreciate a better understanding of any such obligations.

Again, thank you for entertaining our questions and working to help us address our concerns. We look forward to reviewing the written cost summaries, headcount, processes and other factors driving the cost increase, which we hope you will provide at your earliest convenience. I will be in touch soon.

Sincerely,

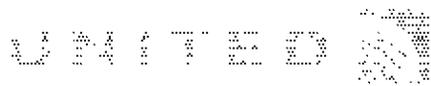
Cc: David Samson, Chairman, Board of Commissioners  
Pat Foye, Executive Director

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Wednesday, October 02, 2013 6:45 PM  
**To:** Baroni, Bill  
**Subject:** Following up  
**Attachments:** Letter from Nene Foxhall.pdf

Bill, I am reconfirming that United would like to meet as soon as possible to discuss the inequity in the flight fees the Port Authority charges carriers serving New Jersey airports versus those serving New York airports. As we discussed in the attached letter, this inequity is starkly evident in the disproportionate impact on United of the costs of implementing the new ARFF operation. Thanks for your consideration.

Best regards,  
Nene Foxhall



Nene Foxhall  
Executive Vice President  
The Port Authority of New York and New Jersey

Sept. 9, 2013

Bill Baron  
Deputy Executive Director  
Port Authority of New York and New Jersey  
225 Park Avenue South  
15<sup>th</sup> Floor  
New York, NY 10003

Dear Bill:

Thanks for your time on Thursday. I look forward to following up on our discussion about the significant cost impact to United and the other airlines of the Port Authority's plans to implement the revised Airport Rescue and Firefighting operation (ARFF).

As I said, United, of course, supports safe and compliant operations at Port Authority airports, but the cost estimate for the ARFF is, in a word, stunning. So, we appreciate the staff taking time to meet with us Thursday to help us better understand the components of that increase. As you heard from him, Jeff is looking for detail behind those increased cost estimates. We would therefore like to take you up on your offer to provide us the written summaries from which the staff briefed us on the new headcount and processes that drive the estimated \$63 million annual cost increase, of which we estimate \$25 million annually would be charged to United.

While understanding your view that this cost increase could have been even greater, I hope that you appreciate that is still an enormous increase with unreasonable and disproportionate impact on United. That disproportionate impact is due primarily to the substantial competitive disadvantage in which the Newark Airport rate methodology places the carriers serving Newark versus those serving New York airports.

As we showed you, we estimate that Newark would be burdened with 42 percent of the costs of the ARFF, and JFK 29 percent, even though Newark had the fewest claimed instances of training violations and JFK the most of any of the Port Authority airports. While we don't have all of the detail concerning the costs that your team does, we estimate Delta's share of the cost increase related to the ARFF to be \$8 million; American's \$6 million and JetBlue's \$4 million, in sharp contrast to the \$25 million for United.

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- Hiring 250 dedicated firefighters for duties now undertaken by Port Authority police;
- Maintaining the same number of police officers who are providing those services, and
- Providing recurrent training to all of the above for both firefighting and police duties regardless of whether an officer will be "dedicated" to either firefighting or police duties to enable cross utilization of all police officers.

As we stated when we were discussing industry best practices on Thursday, none of our other major hub airports provide cross training of police and firefighting personnel in this manner. Absent a clear understanding of the Port Authority's obligation to so respond, this appears to be unreasonable and far beyond industry best practice and what the ARFF Settlement with the FAA calls for. So, we would appreciate a better understanding of any such obligations.

Again, thank you for entertaining our questions and working to help us address our concerns. We look forward to reviewing the written cost summaries, headcount, processes and other factors driving the cost increase, which we hope you will provide at your earliest convenience. I will be in touch soon.

Sincerely

Cc: David Samson, Chairman, Board of Commissioners  
Pat Foye, Executive Director

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Saturday, October 05, 2013 1:09 PM  
**To:** Baroni, Bill  
**Subject:** Dates

Brett Hart and I can be in NY on Oct. 21 or Oct. 23 to discuss our flight fee/lease issues. Again, I am out of the country the following week. Thanks again for proceeding on this important issue.

Best,  
Nene

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Wednesday, October 09, 2013 11:11 AM  
**To:** Baroni, Bill  
**Subject:** Dates

Bill, we could do Monday, 10-21 or Wednesday, 10-23; preference of Monday early afternoon. I now can't find the other email I sent, so the problem was almost certainly on my end. SO sorry! Anyway, let us know if we can make this work. Thanks again for everything.  
Nene

---

**From:** Foxhall, Nene [nene.foxhall@united.com]  
**Sent:** Wednesday, November 13, 2013 10:27 AM  
**To:** Kwon, Phillip; Baroni, Bill  
**Cc:** Hart, Brett  
**Subject:** Following up  
**Attachments:** Questions.pdf

Dear Bill and Phil,

Thank you for meeting with Brett and me last week. We are grateful to the Port Authority leadership for being willing to address the long-standing inequity in the flight fees paid by the carriers serving Newark Airport and those serving the New York airports. Answers to the questions we attach would help us work with you to address that inequity. The most critical question for our analysis is at the top of the list. We would appreciate your providing that information as soon as possible so we can move ahead with you. Please let me know if you have questions or concerns.

Best regards,  
Nene

### **Rate Making Methodologies – questions for the Port Authority**

- 1) Please provide working models in Microsoft Excel of rate making methodologies for EWR, LGA and JFK, including calculations and inputs for 2012 and 2014. Please also provide all supporting and back-up materials to the flight fee handouts provided to the carriers on an annual basis.
- 2) Please detail what the EWR flight fee for 2014 would be if calculated through the LGA/JFK rate making methodology. Please also provide all back-up data to support this calculation.
- 3) Although the cost components of the EWR rate methodology are largely similar to those at LGA/JFK, please provide a value and full list of all cost components under the Freedom Agreement.
- 4) Please list all fees, charges, rates and/or other charges that may be imposed by the Port Authority that are not defined in the rate making methodologies at NY/NJ Airports (e.g. sublease fees, consent fees, parking fees, concessions revenue split etc.). Are these fees consistent across all airports? If not, please provide detail.
- 5) Please provide detail on how Port Authority overhead is calculated and allocated amongst Port Authority managed airports (including for specific projects)? What dollar values have been allocated to each airport for such overhead for 2014?
- 6) How are allocations of certain charges determined across airports (e.g. EWR, LGA vs. JFK)? For example the Aviation Development Council (ADC) charge has been allocated as follows: EWR – 26.7%, LGA – 16.9%, JFK – 31.4%; Port Authority – 25%. Please respond for all other charges including Council for Airport Opportunity (CAO) and Bad Debts.
- 7) What are the various markups and coverage factors paid at LGA/JFK and how do they compare to the markups and coverage factors paid at EWR for the following categories (include any applicable caps)?
  - a. Capital projects
  - b. Monorail
  - c. Liquidated overhead
  - d. Operating overhead
  - e. ASF
  - f. PAF
  - g. Debt
  - h. ARFF
  - i. City rent
  - j. Subleases and license agreements
  - k. Privilege permits

- 8) Please define how amortization and depreciation of capital investments is calculated under and included in the EWR and LGA/JFK rate making methodologies. Please provide a list of all projects for which amortization/depreciation is included in rates for LGA/JFK and EWR. Finally, please provide details of the imputed interest charge, if any, under the LGA/JFK agreement (if any).

Specific to ARFF, we have the following questions:

- 9) Please verify that the EWR flight fee formula results in an extra \$7,600,000 above direct ARFF costs to the airlines at EWR due to the existing methodology.
- 10) How are security, police and ARFF resources allocated at each airport? Please define the criteria by which the level of security, police and ARFF resources are determined. Are the allocation criteria at each of EWR, LGA and JFK the same?
- 11) Please provide the actual pay rates of PAPD officers to be assigned to each of EWR, LGA and JFK under the Port's plans to implement the FAA Settlement.
- 12) How much overtime is included for various security, police and ARFF activities at each airport? Are overtime rates equalized across all airports? If not, please provide detail.

---

**Subject:** Chairman Bill Jamie Fox conference call  
**Start:** Wed 6/1/2011 4:30 PM  
**End:** Wed 6/1/2011 5:00 PM  
**Recurrence:** none  
**Organizer:** Wilster, David  
**Categories:** Purple Category

---

**Subject:** Copy 10:30 - MCLLI with Cherry Road Software Jeremy Gulban - CEO & Jamie Fox  
**Location:** Conf RM 2

**Start:** Fri 9/30/2011 10:30 AM  
**End:** Fri 9/30/2011 11:00 AM

**Recurrence:** none

**Meeting Status:** Not yet responded

**Organizer:** Baron, Bill  
**Required Attendees:** Wildstein, David

Cherry Road  
Overseer 10/1

3e

**From:** Jamie Fox  
**Sent:** Wednesday, September 21, 2011 2:02 PM  
**To:** Abellano, Ana  
**Subject:** RE: cherry road

Great thank you.

**From:** Eric Shuffer  
**Sent:** Tuesday, September 13, 2011 1:58 PM  
**To:** Jamie Fox  
**Subject:** cherry road

Bill

The client is Cherry Road Software. They are a local technology (software) firm based in Morris County that employ several dozen people out of Morris Township but they have contracts and work all across the country. They implement ERP software for large public organizations - which is essentially they implement and manage software that runs the back office operations - HR, Finance, procurement etc.

They do this for at least a dozen state government, large local governments, universities and major school districts across the country. They also currently run the systems at NJ Turnpike and MTA.

They are interested in learning more about the PANYNJ. They bid on some work recently but the RFP was pulled.

David Wildstein  
57 E 11th Street, Suite 302  
NY, NY 10003  
646.213.7014 (direct)

212 221 7921 :f3v)

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that proper record-keeping is essential for ensuring transparency and accountability in financial reporting. This section also highlights the role of internal controls in preventing errors and fraud, and the need for regular audits to verify the accuracy of the data.

2. The second part of the document focuses on the implementation of robust risk management strategies. It outlines various risk assessment techniques and provides guidance on how to identify, measure, and mitigate potential risks. The text stresses the importance of a proactive approach to risk management, as well as the need for clear communication and collaboration across all levels of the organization.

3. The third part of the document addresses the challenges of managing complex financial data and the importance of leveraging technology to streamline processes. It discusses the benefits of using advanced data analytics and automation tools to improve efficiency and accuracy. The text also highlights the need for ongoing training and development to ensure that staff are equipped with the skills necessary to handle the evolving demands of the financial industry.

4. The final part of the document provides a summary of the key findings and recommendations. It reiterates the importance of maintaining high standards of integrity and transparency, and the need for continuous improvement in all areas of the organization. The text concludes by expressing confidence in the organization's ability to meet its financial goals and maintain its position as a leader in the industry.



CherryRoad is proud to have been recognized with the Oracle PeopleSoft Enterprise Solutions Award for Client Project Highlights. This award is a testament to the high quality of our work and the success of our clients. We are grateful for the opportunity to have been recognized and look forward to continuing to provide exceptional service to our clients.

### **Broward Sheriff's Office, FL – Client Project Highlights**

This prestigious award recognized CherryRoad's excellence in developing and implementing Oracle's PeopleSoft Enterprise Solutions for **Broward Sheriff's Office, FL**.

### **CherryRoad's Award Winning Solution:**

Broward Sheriff's Office (BSO) was in need of replacing its manual, paper-based accounting system for the high volume of revenue-producing special duty assignments it handles.

CherryRoad implemented an automated, scalable solution incorporating the full suite of Oracle's PeopleSoft ERP applications, the PeopleSoft Portal, and limited custom software components. The solution successfully met all the project objectives and, among other things, enabled more frequent and accurate billing and more detailed project tracking as well as significant reductions in timesheet data entry errors, payroll corrections, and backlogs.

CherryRoad is proud to have been recognized with the Oracle PeopleSoft Enterprise Solutions Award for Client Project Highlights. This award is a testament to the high quality of our work and the success of our clients. We are grateful for the opportunity to have been recognized and look forward to continuing to provide exceptional service to our clients.



**“CherryRoad enjoys a highly collaborative and successful relationship with Oracle. It’s rewarding to be distinguished for our unwavering commitment to high solution performance and customer results.”**

*Jeremy Gulban,  
CherryRoad Technologies Inc.  
President*

1992: Founded in 1992, Cherry Road is a leading provider of...  
 2000: In 2000, Cherry Road was recognized as one of the...  
 2001: In 2001, Cherry Road was recognized as one of the...  
 2004: In 2004, Cherry Road was recognized as one of the...  
 2005: In 2005, Cherry Road was recognized as one of the...  
 2006: In 2006, Cherry Road was recognized as one of the...  
 2008: In 2008, Cherry Road was recognized as one of the...  
 2009: In 2009, Cherry Road was recognized as one of the...  
 2010: In 2010, Cherry Road was recognized as one of the...

1992

2000

2001

2004

2005

2006

2008

2009

2010

Cherry Road was founded in 1992 by...  
 The company's mission is to provide...  
 Cherry Road has a long history of...  
 providing high-quality services to...  
 our clients.

In 2001, Cherry Road was...  
 recognized as one of the...  
 leading providers of...  
 services in the industry.

In 2005, Cherry Road was...  
 recognized as one of the...  
 leading providers of...  
 services in the industry.

In 2006, Cherry Road was...  
 recognized as one of the...  
 leading providers of...  
 services in the industry.

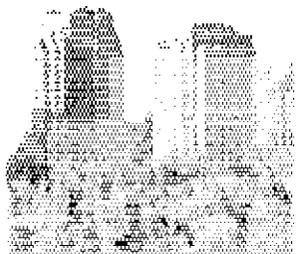
In 2009, Cherry Road was...  
 recognized as one of the...  
 leading providers of...  
 services in the industry.

CherryRoad

Platinum  
Partner

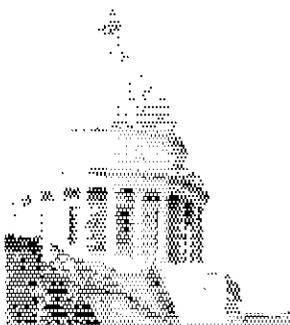
2010-2011

4



**City**  
**Government**

- Broward Sheriff's Office
- City of Raleigh
- City of Pasadena
- City of Sacramento
- City of San Diego
- City and County of San Francisco
- City of Seattle
- City of Tempe
- Contra Costa County
- County of Nassau
- Hamilton County
- Lucas County
- Niagara County
- Philadelphia Housing Authority
- Riverside County
- Rockland County



**State**  
**Government**

- State of Delaware
- State of Delaware - Office of Pensions
- State of Delaware - Personnel Office
- State of Georgia
- State of Vermont



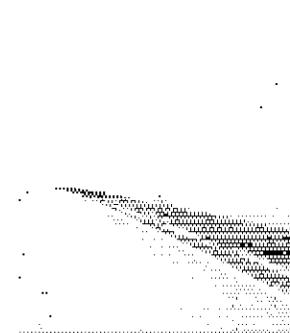
**Pre Schools**

- Chicago Public Schools
- Hurry County Schools
- Jefferson County School System
- Kansas City MSO
- Newark Public Schools
- Pittsburgh Public Schools
- Rochester City School District



**Higher Education**

- Cornell University
- New York University
- Santa Clara University
- University of Delaware
- New Jersey City University



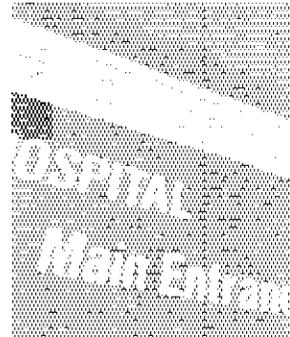
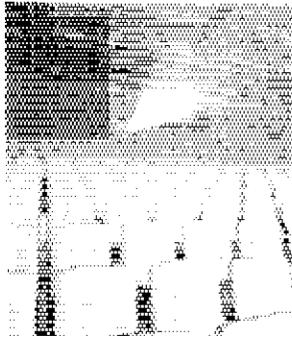
**Transportation**

- Alameda Contra Costa Transit District
- Metro-North Railroad
- Metropolitan Transportation Authority
- New Jersey Turnpike Authority
- Port of Seattle
- Long Beach Rail Road
- Hampton Roads Transit



**Not-for-Profit**

- Easter Seals - NJ
- National Exchange Carrier Association
- New York Public Library
- Presbyterian Church USA



### Printing & Publishing

### Utilities

### Telecommunications

### Manufacturing

### Healthcare

- The Walt Disney Company
- Twentieth Century Fox
- Fox Sports
- International Sony Pictures Entertainment
- Foxwoods Casino & Resort
- Hachette Impact
- Conde Nast
- Charter School
- NY Daily News

- XL Capital Inc
- MetLife
- GMAC Commercial Mortgage
- GE Capital
- Greenwich Capital Markets
- ING Clarify
- Barclays Capital
- AIG

- NUP Corporation
- MSG Cablevision
- Confidant Solutions
- El Paso Natural Gas
- PECO Energy
- Suburban Propane
- Covanta
- Texas Utilities

- Malco Inc
- InterPublic Group
- Publicis Groupe (formerly McManus Group)
- Satchel & Satchel
- Bloom
- Nelson Communications

- Polo Ralph Lauren
- Revlon
- Mercedes Benz USA
- Wrigley Company
- Hoffman-La Roche
- J.M. Huber

- Visiting Nurse Service of New York
- St. Barnabas Hospitals
- Atlantic Health System
- Memorial Health System

### Aerospace

- Boeing
- Sikorsky Aircraft Corporation
- Exostar

AC Transit, CA	V9.0 Financial Implementation and HR Upgrade
Metropolitan Transportation Authority, NY	V9.0 Financial Implementation for MTA Bus Company Agency-wide Shared Services initiative
City of Raleigh, NC	V9.0 Financial and HR Implementation
Hennepin County, MN	V9.0 Financial and HR Implementation
County of Riverside, CA	V9.0 Financial Upgrade
Newark Public Schools, NJ	V9.0 HCM Upgrade and V8.9 Financial Implementation
Lucas County, OH	V8.9 Financial Implementation and HR Upgrade
City of Sacramento, CA	V8.9 HR and Financial Implementation
State of Georgia	V9.0 Financial and SCM Implementation
Ramsey County, MN	V9.1 Financial and ePro Implementation and Upgrade
Delta Dental	V9.1 Financial Upgrade



**Real Value**

**Real Time**

**Real Results**

**Rockland County** achieved 70 percent auto sourcing for their procure to pay process

**The Broward Sheriff's Office** saved 1000's of man hours through computerization and optimization of extra duty process

**Napa County** saved significant effort and funds implementing Benefits Administration

**The Metropolitan Transportation Authority** went from a paper based HR system to a fully automated one

**The Metro North Railroad** leveraged time and labor to eliminate extensive manual intervention in payroll due to 26 unions with complex rules

**The State of Georgia** projects a 250 million dollar annual savings in its spend through modernized procurement

**Newark Public Schools** reduced the time to hire for highly qualified teacher by over 25 percent

**The Metropolitan Transportation Authority** reduced the time to complete consolidated reporting by 50 percent

**The State of Delaware Office of Pensions** saved \$200,000 a year through elimination of non valued work

**The Chicago Public Schools** eliminated over 50 percent of its shadow systems

**Hennepin County, Riverside County, the City of Sacramento, and the City of Raleigh** lowered ongoing training costs through deployment of User Productivity Kits (UPK)

*Selected for more PeopleSoft Public Sector implementations than any other vendor over the past five years.*



“The City of Seattle considers this project an unqualified success and recognizes that its partnership with CherryRoad was a significant contributing factor. CherryRoad delivered considerable technical expertise on the workings of the new product and the upgrade tools provided by the vendor. As the project evolved, CherryRoad was very flexible in accommodating the City’s changing requirements while working with us to help us control costs.”

A handwritten signature in black ink, appearing to read "David J. Smith".

Director of Business Technology  
Seattle Department of Executive Administration

Georgia

Department of  
Administrative Services

"From their executives to their consultants on the ground, CherryRoad has been committed to our success. Their professionalism and win-win attitude put them at the top of our list of potential implementation partners. I highly recommend them as a valued business partner."

Sincerely,

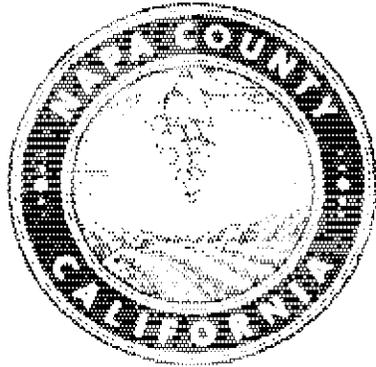


Brad Douglas,  
Commissioner

CherryRoad  
CORPORATION

2010  
Partners

1000 Peachtree Street, N.E.  
Atlanta, GA 30309

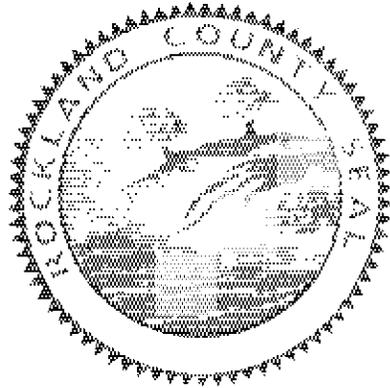


A Tradition of Stewardship  
A Commitment to Service

“CherryRoad’s broad base of public sector experience has assisted us in re-engineering our business process to take advantage of best practices. Their expertise has saved the County both time and money. I highly recommend CherryRoad Technologies for your ERP implementation.”

Sincerely,

Bennett Johnson, Director  
Hapa Vouni Information Technology Services



“It was a pleasure to work with CherryRoad, because they delivered more than they promised, and recognized that give and take is an important component of any successful project. Every complex project of this nature has its bumps in the road, but CherryRoad was committed to smooth them out when they occurred. CherryRoad, from its top executives, to the consultants involved in the day to day delivery of this project, were committed to meeting their obligations, and keeping this project moving forward to my complete satisfaction.”

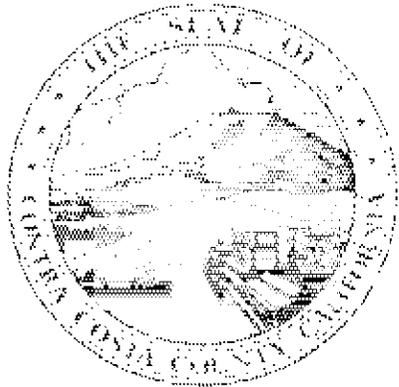
Sincerely,

Denis M. Troy, PMP  
Rockland County  
Assistant Director of AIS – Application Development  
845-364-2731

*CherryRoad*  
CORPORATION

Platinum  
Partner

www.cherryroad.com



“Based on the county’s experience and my assessment, CherryRoad possesses the following:

- knowledge and commitment to the complexities of public sector operations;
- in-depth technical and functional knowledge, skills, and abilities;
- unique and successful implementation plans and ongoing control processes; and
- outstanding leadership, interpersonal, and team-building skills.”

Sincerely,

Stephen J. Ybarra  
Auditor-Controller

---

**Subject:** United Airlines Tour  
**Start:** Tue 7/17/2012 12:30 PM  
**End:** Tue 7/17/2012 2:30 PM  
**Recurrence:** (None)  
**Organizer:** Wilderich, David

**Subject:** Copy: 11am ET / 10am CT - Conference call with Nene Foxhall & Brett Hart  
**Location:** Please call Nene's office - ~~XXXXXXXXXX~~

**Start:** Wed 9/25/2013 11:00 AM  
**End:** Wed 9/25/2013 11:30 AM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene

**Subject:** 5pm ET / 4pm CT - Call with Nene Foxhall & Brett Hart  
**Location:** Please call Nene's office - ~~XXXXXXXXXX~~  
**Start:** Wed 9/25/2013 5:00 PM  
**End:** Wed 9/25/2013 5:30 PM  
**Show Time As:** Tentative  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Foxhall, Nene

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**Subject:** 12:05pm ET / 11:05am CT - Call with Nene Foxhall & Brett Hart  
**Location:** Please call Nene's office - ~~XXXXXXXXXX~~

**Start:** Thu 9/26/2013 12:05 PM  
**End:** Thu 9/26/2013 12:35 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene

D. via WebEx

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**Subject:** Copy ARFF - Port Authority JetBlue United Delta and American (Robert Lang, JetBlue)  
**Location:** 225 Park Avenue South - 15th Floor - Agenda Review Room

**Start:** Wed 11/6/2013 2:20 PM  
**End:** Wed 11/6/2013 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foye, Pamela  
**Required Attendees:** Lang, Robert; Barros, Bill; 225PAS - CR 15-Agenda Review Room; Roscoe, Thomas; Vardiya, Misha

When: Wednesday, November 06, 2013 2:20 PM - 3:30 PM (GMT-05:00) Eastern Time (US & Canada)  
Where: 225 Park Avenue South - 15th Floor - Agenda Review Room

\* ATTENTION \*  
\* ATTENTION \*  
\* ATTENTION \*

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**From:** Lang, Robert [mailto:rlang@portauthority.com]  
**Sent:** Tuesday, October 15, 2013 4:36 PM  
**To:** Guzman Hill, Diana  
**Subject:** RE: ARFF

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**Subject:** Copy 2 10 Meeting with United  
**Location:** Conference Room 1

**Start:** Thu 11/7/2013 2:00 PM  
**End:** Thu 11/7/2013 3:30 PM

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Sharon B&B  
**Required Attendees:** Kwon, DPH&S

From United: None Foxhall and Brett Hart

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**Subject:** 2pm ET - Rescheduled meeting with Nene Foxhall & Brett Hart  
**Location:** Office of Bill Baroni - 225 Park Ave. South - 15th Flr

**Start:** Thu 11/7/2013 2:00 PM  
**End:** Thu 11/7/2013 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Foxhall, Nene