

THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY

**COMMITTEE ON OPERATIONS
MINUTES OF SPECIAL, INTERIM MEETING
Tuesday, December 7, 2010**

Port Newark and Newark Liberty International Airport – North Cargo Area and
Port Street Improvement Program – Port Street and Brewster Road
Improvements – Phase 2 – Project Authorization

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**COMMITTEE ON OPERATIONS
MINUTES OF SPECIAL, INTERIM MEETING**

225 Park Avenue South

New York, NY

Tuesday, December 7, 2010

PRESENT:

Hon. Anthony R. Coscia, Chair
 Hon. Henry R. Silverman, Vice-Chair
 Hon. Virginia S. Bauer
 Hon. Stanley E. Grayson
 Hon. H. Sidney Holmes III
 Hon. Jeffrey A. Moerdler
 Hon. Raymond M. Pocino
 Hon. Anthony J. Sartor
 Hon. David S. Steiner
 Committee Members

Christopher O. Ward, Executive Director
 William Baroni, Jr., Deputy Executive Director
 Darrell B. Buchbinder, General Counsel
 Karen E. Eastman, Secretary

Denise M. Berger, Deputy Director, Engineering
 Steven A. Borrelli, General Manager, Port Property and Finance, Port Commerce
 Ernesto L. Butcher, Chief Operating Officer
 Rosemary Chiricolo, Assistant Director, Management and Budget
 James N. Colangelo, Supervising Financial Analyst, Management and Budget
 Steven J. Coleman, Assistant Director, Media Relations
 Harry Czinn, Senior Project Manager, Management and Budget
 Michael P. DePallo, Director, Rail Transit
 Claudia Dickey, Assistant Director, Public Safety
 Gretchen P. DiMarco, Special Assistant to the Deputy Executive Director
 John J. Drobny, Director, Security Projects
 Michael G. Fabiano, Chief Financial Officer
 Michael A. Fedorko, Director, Public Safety/Superintendent of Police
 Michael B. Francois, Chief, Real Estate and Development
 Jennifer Friedberg, Public Information Officer, Media Relations
 Richard Friedman, Manager, Special Projects, Office of Environmental and Energy
 Programs
 Cedrick T. Fulton, Director, Tunnels, Bridges and Terminals
 Kevin N. Georges, Leadership Fellow, Human Resources
 Glenn P. Guzi, Senior External Affairs Representative, Government and Community Affairs
 Linda C. Handel, Deputy Secretary
 Mark D. Hoffer, Director, New Port Initiatives, Port Commerce

Kara E. Hughes, Senior External Relations Client Manager, Government and Community Affairs
Howard G. Kadin, Esq., Law
John P. Kelly, Acting Chief, Public and Government Affairs
Louis J. LaCapra, Chief Administrative Officer
Cristina M. Lado, Director, Government and Community Affairs
Conor Lanz, Special Assistant to the Executive Director
Richard M. Larrabee, Director, Port Commerce
Andrew S. Lynn, Director, Planning and Regional Development
Stephen Marinko, Esq., Law
Michael G. Massiah, Director, Management and Budget
John Mezzacappa, Manager, Budget Consolidation and Reporting, Management and Budget
James E. McCoy, Manager, Board Management Support, Office of the Secretary
Sanjay S. Mody, Advisor to the Chairman
Anne Marie C. Mulligan, Treasurer
Wilson M. Pacheco, Manager, General Ledger Financial Services, Comptroller
Jeffrey P. Pearse, Deputy Director, Aviation
Beth Siegel, General Manager, Capital Performance and Budgeting, Management and Budget
James O. Starace, Deputy Chief Engineer/Deputy Director of Engineering
Timothy G. Stickelman, Assistant General Counsel
Gerald B. Stoughton, Director, Financial Analysis
Robert A. Sudman, Director, Audit
Ralph Tragale, Assistant Director, Public Affairs, Aviation
David B. Tweedy, Chief, Capital Programs
Lillian D. Valenti, Director, Procurement
Sheree Van Duyne, Manager, Policies and Protocol, Office of the Secretary
Andrew S. Warshaw, Chief of Staff to the Executive Director
David M. Wildstein, Director, Interagency Capital Projects, Office of the Deputy Executive Director
Peter J. Zipf, Chief Engineer

Guests:

A. Paul Blanco, Retiree, Former Chief Financial Officer
Johanna Jones, Assistant Counsel, Authorities Unit, Office of the Governor of New Jersey
Francis J. Lombardi, Retiree, Former Chief Engineer

Speakers:

Murray Bodin, Member of the Public
Margaret Donovan, Twin Towers Alliance

In view of the fact that there would be an insufficient number of affirmative votes cast to constitute a quorum with respect to a matter to be considered at today's Board meeting, the Secretary reported that, pursuant to the Board's resolution of December 15, 1994, a special, interim meeting of the Committee on Operations was called to permit the Committee to act on this item for and on behalf of the Board.

The meeting was called to order in public session by Chairman Coscia at 1:38 p.m. and ended at 2:05 p.m.

PORT NEWARK AND NEWARK LIBERTY INTERNATIONAL AIRPORT – NORTH CARGO AREA AND PORT STREET IMPROVEMENT PROGRAM – PORT STREET AND BREWSTER ROAD IMPROVEMENTS – PHASE 2 – PROJECT AUTHORIZATION

It was recommended that the Board authorize: (1) a project for Phase 2 of the North Cargo Area and Port Street Improvement Program (Program) to provide for the widening and realignment of Port Street and Brewster Road, including their associated connecting ramps and intersections, to improve the roadway network serving Port Newark and the Elizabeth-Port Authority Marine Terminal (EPAMT) in the vicinity of Newark Liberty International Airport's (EWR) north entrance/exit, at a total estimated project cost of \$34.5 million; and (2) the Executive Director to enter into license agreements with the City of Newark (City), the New Jersey Turnpike Authority (NJTA) and the New Jersey Department of Transportation (NJDOT) to effectuate construction of the project, and Memoranda of Understanding with New Jersey Transit Corporation (NJT) for the maintenance by NJT of a new bus shelter, and with the City for the maintenance by the Port Authority of new traffic signals and roadway lighting to be installed as part of the project.

At its meeting of April 24, 2008, the Board authorized planning work, in an estimated amount of \$2.5 million, associated with improvements to certain roadways and adjacent areas serving the North Area at EWR, Port Newark and the EPAMT. Phase 1 of the Program was authorized by the Board on November 20, 2008, at a total estimated project cost of \$32 million. That work, which will be substantially completed in late 2011, is the precursor for planned roadway improvements to be implemented under Phase 2 of the Program.

Port Street and Brewster Road are the main arteries from the major highways that provide the only access to EWR's North Cargo Area, and serve as one of the two main access points to Port Newark and the EPAMT. Despite recent softening in the global economy, international trade through Port Newark and the EPAMT has doubled in the past ten years, generating a significant increase in traffic on these shared port and airport roadways. A comprehensive traffic study of the entire roadway system at Port Newark and the EPAMT was completed in 2007. Consistent with the goals of that study, the proposed Phase 2 Program work would provide more specifically for the realignment and widening of Port Street, the realignment of the north entrance/exit to EWR and the installation of a retaining wall along Brewster Road to accommodate the widening of Port Street. The work would include: full-depth pavement removal and replacement; relocation of traffic signals, signage and lighting; installation of a new bus stop convenient to Port Street and Brewster Road; improvements to the existing drainage system; installation of new electrical service; and relocation of underground utility lines.

Completion of this project would enhance safety and provide for a more efficient traffic flow from the U.S. Routes 1 & 9 and the Interstate 78 ramps and for travel to and from Port Newark and the EPAMT. In addition, the realignment of Brewster Road would enhance traffic safety at EWR's North Cargo Area entrance and in the vicinity of the airport's maintenance complex.

Pursuant to the foregoing report, the Committee on Operations, acting for and on behalf of the Board pursuant to delegated authority, adopted the following resolution with Commissioners Coscia, Grayson, Holmes, Moerdler, Silverman and Steiner voting in favor; none against; Commissioners Bauer, Pocino and Sartor recused:

RESOLVED, that a project for Phase 2 of the North Cargo Area and Port Street Improvement Program, to provide for the widening and realignment of Port Street and Brewster Road, including their associated connecting ramps and intersections, to improve the roadway network serving Port Newark and the Elizabeth-Port Authority Marine Terminal in the vicinity of Newark Liberty International Airport's north entrance/exit, at a total estimated project cost of \$34.5 million, be and it hereby is authorized; and it is further

RESOLVED, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to enter into: (1) license agreements with the City of Newark (City), the New Jersey Turnpike Authority and the New Jersey Department of Transportation to effectuate construction of the project; and (2) Memoranda of Understanding with New Jersey Transit Corporation (NJT) for the maintenance by NJT of a new bus shelter, and with the City for the maintenance by the Port Authority of new traffic signals and roadway lighting to be installed as part of the project; and it is further

RESOLVED, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to take action with respect to construction contracts and contracts for professional and advisory services related to the foregoing project as he deems in the best interest of the Port Authority, pursuant to authority granted in the By-Laws or other resolutions adopted by the Board; and it is further

RESOLVED, that the form of all contracts and agreements in connection with the foregoing project shall be subject to the approval of General Counsel or his authorized representative.

Whereupon, the meeting was adjourned.

Secretary