

# **THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY**

## **MINUTES**

**Wednesday, April 26, 2006**

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**MINUTES of the Annual Meeting of The Port Authority of New York and New Jersey held Wednesday, April 26, 2006, at 225 Park Avenue South, City, County and State of New York.**

**PRESENT:**

**NEW JERSEY**

Hon. Anthony R. Coscia, Chairman  
 Hon. Angelo J. Genova  
 Hon. Anthony J. Sartor  
 Hon. David S. Steiner

**NEW YORK**

Hon. Charles A. Gargano, Vice-Chairman  
 Hon. Bruce A. Blakeman  
 Hon. Michael J. Chasanoff  
 Hon. Christine A. Ferer  
 Hon. David S. Mack  
 Hon. Henry R. Silverman

Kenneth J. Ringler, Jr., Executive Director  
 Darrell B. Buchbinder, General Counsel  
 Karen E. Eastman, Secretary

Isabel Amado, Supervising Safety Engineer, Operations Services  
 Gwendolyn Archie, Senior Administrator, Office of the Secretary  
 Catherine M. Bergamini, Principal Administrator, Port Commerce  
 Kayla M. Bergeron, Chief, Public and Government Affairs  
 Kathleen P. Bincoletto, Senior Administrator, Office of the Secretary  
 A. Paul Blanco, Chief Financial Officer  
 Ernesto L. Butcher, Chief Operating Officer  
 Steven J. Coleman, Public Information Officer, Public Affairs  
 William R. DeCota, Director, Aviation  
 John C. Denise, Supervisor, Audio Visual/Photography, Public Affairs  
 Michael P. DePallo, Director, PATH  
 Pasquale DiFulco, Public Information Officer, Public Affairs  
 Francis A. DiMola, Director, Real Estate  
 John J. Drobny, Director, Project Management  
 Michael G. Fabiano, Deputy Chief Financial Officer/Comptroller  
 Michael B. Francois, Chief of Real Estate/Regional and Economic Development  
 Aaron Graham, Management Associate, Human Resources  
 Linda C. Handel, Assistant Secretary  
 Howard G. Kadin, Senior Attorney, Law  
 James A. Keane, Manager, Inspection, Safety and Risk, Operations Services  
 Victoria C. Kelly, Director, Tunnels, Bridges and Terminals  
 Louis J. LaCapra, Chief Administrative Officer  
 Richard M. Larrabee, Director, Port Commerce  
 Shawn K. Laurenti, Director, Government and Community Affairs  
 Andrew G. Levine, Assistant Director, Audit  
 Francis J. Lombardi, Chief Engineer  
 Robert F. Lurie, Chief of Strategic Planning  
 Stephen Marinko, Attorney, Law  
 John P. McCarthy, Director, Public Affairs  
 James E. McCoy, Manager, Board Management Support, Office of the Secretary  
 Anne Marie C. Mulligan, Treasurer  
 Steven P. Plate, Director, Priority Capital Programs  
 Samuel J. Plumeri, Jr., Superintendent of Police/Director, Public Safety  
 Andrea Roitman, Director, Procurement  
 Edmond F. Schorno, Chief of Staff

Stephen Sigmund, Senior Policy Advisor, Office of the Deputy Executive Director  
Gerald B. Stoughton, General Manager, Forecasting and Capital Planning, Financial Services  
Ralph Tragale, Client Manager, Government and Community Affairs  
Sheree R. Van Duyne, Manager of Policies and Protocol, Office of the Secretary  
David R. Warren, Insurance Claims Manager, Operation Services  
Peter J. Zipf, Deputy Chief Engineer

Guests:

Lisa Thornton, Authorities Unit, Office of the Governor of New Jersey

The public session was called to order by Chairman Coscia at 2:00 p.m. and ended at 2:22 p.m.

### **Action on Minutes**

The Secretary submitted for approval Minutes of the meeting of March 30, 2006. She reported that copies of these Minutes were sent to all of the Commissioners and to the Governors of New York and New Jersey. She reported further that the time for action by the Governors of New York and New Jersey has expired.

Whereupon, the Board of Commissioners unanimously approved the Minutes.

### **Report of Audit Committee**

The Audit Committee reported, for information, on matters discussed in executive session at its meeting on April 26, 2006, which included discussion of audit matters and the Committee's recommendation for independent auditors, in addition to the Annual Report of the Committee, which was received and is included with these minutes.

### **Report of Committee on Finance**

The Committee on Finance reported, for information, on matters discussed and action taken in executive session at its meeting on April 26, 2006, which included discussion of certain contract matters, matters related to or which could impact upon the issuance, sale, resale, or redemption of Port Authority bonds, notes or other obligations, and matters which could affect the competitive economic position of the Port Authority, the Port District or businesses with which we deal, in addition to matters filed with the Committee pursuant to Board action or separately reported to the Board of Commissioners at this meeting of the Board, and the report was received.

### **Report of Committee on Capital Programs/Port Planning**

The Committee on Capital Programs/Port Planning reported, for information, on matters discussed in executive session at its meeting on April 26, 2006, which included discussion of matters which could affect the competitive economic position of the Port Authority, the Port District or businesses with which we deal, and the report was received.

### **Report of Committee on Construction**

The Committee on Construction reported, for information, on matters discussed at its meeting on April 26, 2006, which included a review of 2006 first quarter construction results and the status of various capital projects included in the 2006 Capital Budget, in addition to matters filed with the Committee pursuant to Board action or separately reported to the Board of Commissioners at this meeting of the Board, and the report was received.

**Report of Committee on Operations**

The Committee on Operations reported, for information, on matters discussed in executive session at its meeting on April 26, 2006, which included discussion of lease matters, and the report was received.

**Report of Nominating Committee**

During the course of the meeting, the Nominating Committee submitted its report, and the report was received and is included with these minutes.

**Staff Report**

Staff provided an update on the Port Intermodal Rail Development Program.

## **ELECTION OF OFFICERS**

Chairman Coscia announced that in accordance with the provisions of the By-Laws, the election of officers was in order.

Commissioner Mack, as Chair of the Nominating Committee, submitted the following report:

"On behalf of the Nominating Committee, I desire to report that at its meeting held earlier today, in accordance with the provisions of Article XIa. of the By-Laws, the Committee, by unanimous action, submits the nomination for election to the offices of Chairman and Vice-Chairman of The Port Authority of New York and New Jersey of Commissioners Anthony R. Coscia and Charles A. Gargano, respectively. By unanimous action, the Committee also submits the nomination of Kenneth J. Ringler, Jr. as Executive Director of the Port Authority and of Darrell Buchbinder as General Counsel of the Port Authority. By unanimous action, the Committee also submits the nominations of Karen Eastman as Secretary, A. Paul Blanco as Director of Finance, Michael G. Fabiano as Comptroller, Anne Marie Mulligan as Treasurer and John D. Brill as Director of the Audit Department."

Pursuant to the foregoing report, Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor, the following were unanimously elected as officers of the Port Authority: Commissioner Anthony R. Coscia as Chairman, Commissioner Charles A. Gargano as Vice-Chairman, Kenneth J. Ringler, Jr. as Executive Director, Darrell Buchbinder as General Counsel, Karen E. Eastman as Secretary, A. Paul Blanco as Director of Finance, Michael G. Fabiano as Comptroller, Anne Marie Mulligan as Treasurer and John D. Brill as Director of the Audit Department.

## **AUDIT COMMITTEE ANNUAL REPORT**

Commissioner Steiner, Chair of the Audit Committee, submitted the following report:

In accordance with the By-Laws, the Chair of the Audit Committee reports periodically on the activities of the Audit Committee. At the present time, the Committee consists of Commissioners Silverman, Blakeman and Genova, in addition to myself.

Since the last report, the Audit Committee has met three times. Senior Port Authority staff, including the Chief of Staff, the Chief Financial Officer, General Counsel, the Inspector General, the Director of Audit, the Director of the Office of Investigation, the Secretary, the Treasurer, and the Comptroller regularly attend our Committee meetings.

In addition, at the request of the Audit Committee, representatives of Deloitte & Touche, the Authority's independent auditors, also attended all Audit Committee meetings. At certain of these meetings, sessions were held with only the independent auditors and counsel present. This is consistent with our policy that the independent auditors and members of the Audit Committee have direct and unrestricted access to each other.

The Audit Committee also requested that General Counsel retain a law firm to provide independent legal advice to the Committee on the continued implementation of "best practices" pertaining to the function and responsibilities of an Audit Committee and to be available on a stand-by basis to assist in rendering advice on specific matters raised by the Committee. After an extensive search, the law firm of McKenna, Long & Aldridge was selected; members of the firm attended the recent February 2006 meeting of the Committee and are expected to continue to do so.

The Audit Committee keeps informed of relevant matters through reports prepared by the Directors of Audit and the Office of Investigation, both of whom report to Inspector General Robert E. Van Etten, and through reports prepared by the Treasurer.

At each meeting, the Committee discusses the detailed reports of audit results prepared by the Audit Department with John D. Brill, the Director of Audit. The Audit Department conducts audits in accordance with an Annual Audit Plan reviewed with the Audit Committee. The Annual Audit Plan is based on a schedule of specific audits established after performing a risk assessment, which takes into consideration such factors as the potential for financial loss, major changes in systems or operations, and the dates and results of previous audits.

The Committee also discusses with Michael Nestor, the Director of the Office of Investigation, reports with respect to investigations undertaken by that office. The major function of the Office of Investigation is to investigate situations or allegations of improper, unethical or illegal activities by individuals within the Port Authority or persons with whom the Port Authority has a business relationship

The Audit Committee also reviews the status of the Port Authority's accounts receivable and discusses the accounts receivable reports with the Treasurer, Anne Marie Mulligan. The Committee monitors staff efforts to collect revenues due the Port Authority, discusses problem accounts and reviews trends in receivable collections.

Our Committee continued its practice of reviewing, in detail, the Port Authority's audited financial statements prior to their release. We are concerned not only with the control systems which assure the accuracy and completeness of the statements, but also with the presentation, the format, and, in the context of full and fair disclosure, the substance and language of the footnotes. The Committee also made such other inquiries in connection with the audited financial statements as it considered appropriate.

In the opinion of Deloitte & Touche, the 2005 consolidated financial statements present fairly, in all material respects, the net assets of the Port Authority (including its wholly owned corporate entities) and the changes in its net assets and cash flows for year-end 2005 in conformity with accounting principles generally accepted in the United States of America. The independent auditors have advised us that they encountered no difficulties during the course of their audit, including restrictions on the scope of work or access to required information, and that there were no disagreements with staff in connection with the preparation of the financial statements. We appreciate the leadership efforts in this context provided by Chief Financial Officer Paul Blanco.

We were pleased to learn that the Government Finance Officers Association awarded the Port Authority the Certificate of Achievement for Excellence in Financial Reporting for its 2004 Comprehensive Annual Financial Report. The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and this marks the 21<sup>st</sup> consecutive year that the Port Authority has received this award. This is a noteworthy accomplishment for staff of the Comptroller's Department, which is headed by Michael Fabiano, Comptroller and Deputy Chief Financial Officer.

The Audit Committee is responsible for the retention of the Authority's independent auditors. In this regard, the Committee reviewed, with the Comptroller, Deloitte & Touche's performance with respect to the 2005 audit of the accounts and financial records of the Port Authority, considered the Committee's interaction with Deloitte & Touche at Committee meetings over the last year, and considered the Deloitte & Touche staff assigned to the audit. Based on this deliberative process, the Committee recommends to the full Board that Deloitte & Touche be retained to conduct the audit of the accounts and financial records of the Port Authority for 2006. In addition, the Committee directed staff to consider various alternatives in connection with the preparation of the annual statement of operations for 2006 for the Newark Legal and Communications Center Urban Renewal Corporation.

The Committee also continued its practice of requesting staff presentations on key areas of business risk. In this regard, the Committee received a presentation from the Director of Real Estate on efforts being undertaken to improve the operational and business processes associated with tenant utility billings, which represent a significant source of revenue to the agency.

In addition, as Chair of the Audit Committee, I review the expense reports of the Executive Director and members of the Board.

This annual report to the Board provides the Audit Committee with the opportunity to acknowledge the dedication and professionalism of staff. The Committee recognizes the strengths, talent and commitment of our financial and investigative professionals, all of whom make an important contribution to the Port Authority and also to the region.

The Committee believes that reasonable processes and controls are in place to mitigate business risk, and there is a reasonable basis for the Board to have a high level of confidence in the professional and ethical conduct of Port Authority personnel.

## **RETENTION OF INDEPENDENT AUDITORS**

Under the By-Laws, the Audit Committee has the responsibility to oversee the audit of the accounts and financial statements of the Port Authority and its wholly owned corporate entities. The Audit Committee monitors the independent auditing function. The Committee also acts to retain independent auditors designated by the Board of Commissioners.

After a public solicitation process, the Board decided, at its meeting of April 27, 2005, that Deloitte & Touche LLP should continue to be retained as independent auditors. The Audit Committee again recommends that Deloitte & Touche should be retained for the year ending December 31, 2006, to: audit the accounts and financial statements of the Port Authority and its wholly owned corporate entities for the year ending December 31, 2005; perform a review of the Passenger Facility Charge Program and federal award programs; perform an evaluation of the Port Authority's internal control over financial reporting; provide services as requested in the disclosure process in connection with the issuance of Port Authority obligations; and provide other audit services, including a review of revenue and cost computations relating to and under the terms of the various lease agreements (including base rent and annual gross revenue calculations at the New York City Municipal Air Terminals), financial and statistical data reports submitted to the Federal Transit Administration, field work and financial disclosure requirements of the Single Audit Act of 1984 for recipients of federal financial assistance.

Approved.

**HOWLAND HOOK MARINE TERMINAL/PORT IVORY – NEW OPERATING AGREEMENT WITH NEW YORK CONTAINER TERMINAL, INC. FOR EXPRESSRAIL STATEN ISLAND**

It was recommended that the Board authorize the Executive Director to enter into an agreement with New York Container Terminal, Inc. (NYCT) for the operation and maintenance of the new ExpressRail Staten Island intermodal rail facility (ExpressRail SI) at Port Ivory, adjacent to the Howland Hook Marine Terminal.

The agreement would cover approximately 17 acres of open area for a term of ten years, commencing on or about July 1, 2006. The agreement contemplates a phased construction by the Port Authority of ExpressRail SI, with five tracks anticipated to be completed in July 2006 and additional tracks to be constructed during the term of the agreement, as needed to accommodate increased cargo volumes. Up to approximately 21 acres of open area would be added to the space under the agreement for the additional tracks. NYCT would supply labor, software systems and all necessary equipment for the operation of ExpressRail SI, at its own expense. Users of ExpressRail SI would pay the intermodal container lift fee set forth in the Port Authority's Marine Terminals Tariff (Tariff), with the fee to be collected by NYCT and paid over to the Port Authority. NYCT would pay a minimum monthly fee based on the Tariff rate for a throughput of 1,000 container lifts per month, commencing six months after the start-up of rail service at ExpressRail SI.

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to enter into an agreement with New York Container Terminal, Inc. for the operation and maintenance of the new ExpressRail Staten Island intermodal rail facility at Port Ivory, adjacent to the Howland Hook Marine Terminal, substantially in accordance with the terms and conditions outlined to the Board; the form of the agreement shall be subject to the approval of General Counsel or his authorized representative.

**PORT AUTHORITY BUS TERMINAL – AUSTRALIAN HOMEMADE 1, LLC d/b/a AUSTRALIAN HOMEMADE – LBT-711 – NEW LEASE**

It was recommended that the Board authorize the Executive Director to enter into: (1) a lease agreement with Australian Homemade 1, LLC, doing business as Australian Homemade (Australian Homemade), covering the letting of approximately 365 rentable square feet of space on the second level of the Port Authority Bus Terminal for the operation of a specialty ice cream, candy and beverage store, together with approximately 235 rentable square feet of storage space on the same floor, for an approximate five-year, four-month term commencing on or about July 1, 2006, at an aggregate basic rental over such term of approximately \$432,000, together with percentage rental based on Australian Homemade's gross sales; and (2) a brokerage agreement with Newmark Retail, LLC, providing for the payment of a brokerage commission of approximately \$14,400 in connection with the lease. Payment of basic rental would begin the earlier of four months after the commencement of the letting or the opening of the store.

Australian Homemade would pay for utilities, as well as additional rental to cover increases in operating and maintenance costs, all as set forth in the lease. The Port Authority would have the right to terminate the lease on 30 days' notice without cause, in which case it would be obligated to reimburse Australian Homemade for its unamortized initial capital investment in the premises up to \$500,000, calculated on a straight-line basis over the lease term.

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to enter into: (1) an agreement with Australian Homemade 1, LLC, doing business as Australian Homemade, covering the letting of retail and storage space at the Port Authority Bus Terminal; and (2) a brokerage agreement with Newmark Retail, LLC, in connection with the lease; in each case, substantially in accordance with the terms and conditions outlined to the Board, or on such other terms and conditions as the Executive Director deems appropriate, subject to the conditions set forth in the following delegation; and it is further

**RESOLVED**, that the Committee on Operations be and it hereby is authorized to approve the final terms and conditions of the foregoing agreements in the event that the rental payment terms and/or the term of the letting are not substantially in accordance with the terms outlined to the Board; and it is further

**RESOLVED**, that the form of the foregoing agreements shall be subject to the approval of General Counsel or his authorized representative.

**WORLD TRADE CENTER REDEVELOPMENT PROCESS – ARRANGEMENT WITH SILVERSTEIN NET LESSEES**

On April 19, 2006, the Chairman and Executive Director presented a conceptual framework with regard to the redevelopment of the World Trade Center site to Silverstein Properties, Inc. for the Silverstein net lessees (SPI). On April 26, 2006, after the clarification of certain items in the April 19, 2006 conceptual framework, SPI generally accepted the conceptual framework.

The Commissioners have reviewed and accepted the conceptual framework. It is therefore proposed that the Chairman and Executive Director be authorized to work with SPI to prepare the definitive documents required to effectuate the April 26, 2006 conceptual framework and to satisfy the various contingencies set forth therein and to present the transaction set forth therein to the Board for consideration at or before the September 2006 meeting.

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the conceptual framework for The World Trade Center redevelopment is hereby accepted and the Chairman and Executive Director are authorized and directed to work with the Silverstein net lessees to prepare the definitive documents required to effectuate the April 26, 2006 conceptual framework, to satisfy the various contingencies set forth therein and to present the transaction set forth therein to the Board for consideration at or before the September 2006 meeting.

**EUROPEAN BUSINESS DEVELOPMENT OFFICE – CLOSING OF LONDON OFFICE  
– LEASE SURRENDER**

It was recommended that the Board authorize the Executive Director to: (1) enter into an agreement with HSBC Trust Company (UK) Limited, as trustee for Tesco Pension Trustees Limited (Tesco Pension), providing for the surrender of an approximately 3,000-square-foot space housing the Port Authority's Europe, Middle East and Africa Business Development Office in London, England, and the payment to Tesco Pension of approximately \$209,000 in connection therewith; and (2) pay additional costs, estimated at approximately \$150,000, associated with the surrender of the space and the closing of the office in London, such as utility and communications agreements and furniture and equipment lease termination costs, record retention and staff separation expenses and the cost of disposing of remaining furniture and materials.

The existing lease will expire on July 15, 2009, with related financial obligations from June 2006 until the end of the term amounting to approximately \$731,000. By surrendering the lease on or about June 22, 2006, the Port Authority would save approximately \$500,000 in rent and other obligations associated with the lease, such as utilities, service charges and taxes. This action would be in preparation for restructuring, as part of the Port Authority's Organizational Effectiveness and Change Management initiative, the Port Authority's representation in the Europe, Middle East/South Asia and Africa region from one staffed by Port Authority contract employees to one based on a consultant arrangement.

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to: (1) enter into an agreement with HSBC Trust Company (UK) Limited, as trustee for Tesco Pension Trustees Limited, providing for the surrender of the space housing the Port Authority's Europe, Middle East and Africa Business Development Office in London and the payment of approximately \$209,000 in connection therewith; and (2) pay additional costs, estimated at approximately \$150,000, associated with the surrender of the space and the closing of the office; in each case, substantially in accordance with the terms and conditions outlined to the Board; and it is further

**RESOLVED**, that the form of all documents require to effectuate the foregoing shall be subject to the approval of General Counsel or his authorized representative.

**AUTHORIZATION TO PROVIDE FUNDING TO THE TOWNSHIP OF  
WEEHAWKEN, NEW JERSEY, FOR THE REHABILITATION AND UPGRADE  
OF BALDWIN AVENUE**

It was recommended that the Board authorize the Executive Director to enter into an agreement with the Township of Weehawken, New Jersey (Township), for the Port Authority to provide \$3 million toward the costs associated with the Township's project to rehabilitate and upgrade Baldwin Avenue, which serves as a connector road for the Lincoln Tunnel.

As a result of extensive ongoing development along the waterfront and adjacent areas in the Township, Baldwin Avenue has become a major east/west roadway, connecting John F. Kennedy Boulevard East in Weehawken with River Road, the Weehawken waterfront and the Port Imperial Ferry Terminal area. Baldwin Avenue, which is located in close proximity to the Lincoln Tunnel, serves local residents and commuters, including many vehicles using the Tunnel. The roadway is extremely narrow and in major disrepair. In Baldwin Avenue's current two-lane configuration, the roadway cannot continue to handle traffic volumes during peak travel periods. The intersection of Baldwin Avenue, Harbor Boulevard, and Port Imperial Boulevard currently is controlled by two stop signs, further adding to traffic congestion.

Township officials have identified and designed a major reconstruction project to improve Baldwin Avenue and mitigate traffic congestion. The project would include: realigning the roadway to eliminate a sharp, blind curve and provide two travel lanes in each direction; adding a divider and sidewalk; and installing traffic control devices at the east end of Baldwin Avenue. These improvements would improve traffic flow on the roadway, thereby enhancing access to and egress from the Lincoln Tunnel.

The total cost of the project is estimated at \$8.5 million. The proposed Port Authority funding would be in the form of a one-time payment to the Township of \$3 million during 2006. The Township has secured the balance of funding required from federal and private sources.

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to enter into an agreement with the Township of Weehawken, New Jersey (Township), pursuant to which the Port Authority will provide the Township with \$3 million toward the cost of a project to rehabilitate and upgrade Baldwin Avenue, located in the Township in the vicinity of the Lincoln Tunnel; and it is further

**RESOLVED**, that the form of the foregoing agreement shall be subject to the approval of General Counsel or his designated representative.

**AWARD OF HOWARD S. CULLMAN DISTINGUISHED SERVICE MEDAL TO ERNESTO L. BUTCHER**

The Howard S. Cullman Distinguished Service Medal, established by the Board on March 14, 1957, is the highest award for service given by the Port Authority to a Port Authority employee who has performed the most outstanding service.

It was recommended that the Howard S. Cullman Distinguished Service Medal be awarded to Ernesto L. Butcher.

Whereupon, the Board of Commissioners unanimously adopted the following resolution:

**WHEREAS**, Ernesto L. Butcher has served with distinction as Chief Operating Officer of The Port Authority of New York and New Jersey, Vice President and General Manager of Port Authority Trans-Hudson Corporation, and Vice President and Secretary of the New York and New Jersey Railroad Corporation; and

**WHEREAS**, in 2006, Ernesto L. Butcher will mark his 35<sup>th</sup> year with the agency; and

**WHEREAS**, Ernesto L. Butcher joined the Port Authority as a Management Trainee in 1971 and held progressively more responsible positions throughout the Port Authority, including General Manager of the George Washington Bridge; Manager of the Port Authority Bus Terminal; Assistant Director of Operations, Tunnels, Bridges and Terminals Department; Deputy Director, General Services Department; Deputy Director, Interstate Transportation Department; and Director, Tunnels, Bridges and Terminals, until appointment to his present position in 1999; and

**WHEREAS**, as Chief Operating Officer, Ernesto L. Butcher is responsible for the operations of the Port Authority's line businesses in Aviation, Port Commerce, Tunnels, Bridges and Terminals, and PATH, as well as having oversight over the Public Safety Department; and

**WHEREAS**, Ernesto L. Butcher has implemented important initiatives in each of the positions he has held, including exact toll lanes at the George Washington Bridge; a homeless outreach program at the Port Authority Bus Terminal; a safety program for the Tunnels, Bridges and Terminals Department; and a Memorandum of Understanding between the Port Authority and the Panama Canal Authority; and

**WHEREAS**, from its inception in 1980 until 2005, Ernesto L. Butcher also served on the Port Authority Ethics Board, helping to maintain the high standards of employee integrity for which this agency is known; and

**WHEREAS**, as Chief Operating Officer of the Port Authority on and after September 11, 2001, Ernesto L. Butcher helped to lead the staff through those very trying situations and times by his steadying presence and calm demeanor, becoming the spokesman for the agency's career staff and providing leadership and guidance in

the efforts to recover and rebuild, providing comfort for the survivors; and, becoming in the eyes of staff a transcendent force rising above the tragedy and chaos; and

**WHEREAS**, on September 11, 2001, Ernesto L. Butcher led the senior staff of the Port Authority in establishing a command center in Jersey City within hours of the attacks, so that Port Authority facilities could reopen and become operational immediately, while at the same time coordinating efforts with local, state and federal agencies; and

**WHEREAS**, Ernesto L. Butcher has received numerous honors and awards, including a Doctor of Laws (Hon.) from Bloomfield College, New Jersey, as well as awards from the Essex County Club, the YMCA of Northern and Central New Jersey, the East Orange Community Development Corporation, the Harlem YMCA, the Senate and General Assembly of New Jersey, the State of New Jersey, and the Office of the Manhattan Borough President; and he was inducted into the Hunter College Alumni Hall of Fame in 2003; and

**WHEREAS**, Ernesto L. Butcher, in addition to his Port Authority responsibilities, has served or is presently serving on the Board of Visitors of the University of Pittsburgh; the Boards of JUMP (Joint Urban Manpower Program), Aljira, and the Tri-City Peoples Corporation (Newark), and was a Peace Corps volunteer in Korea for two years after graduation from college; and

**WHEREAS**, by resolution adopted by the Board on March 14, 1957, the Howard S. Cullman Distinguished Service Medal was established, which award is the highest award for service given by the Port Authority to a Port Authority employee who has performed the most outstanding service; and

**WHEREAS**, in the case of Ernesto L. Butcher, it is recommended that the Howard S. Cullman Distinguished Service Medal be awarded to Ernesto L. Butcher for his exemplary leadership performance for the Port Authority, his integrity and dedication to a career in public service which has not only benefited the Port Authority but the entire region it serves,

**NOW, therefore, be it**

**RESOLVED**, that the Howard S. Cullman Distinguished Service Medal be awarded to Ernesto L. Butcher for the performance of outstanding service; and it is further

**RESOLVED**, that the Board of Commissioners hereby directs that this resolution be suitably engraved and presented to Ernesto L. Butcher as a token of the high esteem in which he is held by the Board and staff alike.

**AWARD OF HOWARD S. CULLMAN DISTINGUISHED SERVICE MEDAL TO EDMOND F. SCHORNO**

The Howard S. Cullman Distinguished Service Medal, established by the Board on March 14, 1957, is the highest award for service given by the Port Authority to a Port Authority employee who has performed the most outstanding service.

It was recommended that the Howard S. Cullman Distinguished Service Medal be awarded to Edmond F. Schorno.

Whereupon, the Board of Commissioners unanimously adopted the following resolution:

**WHEREAS**, from the time he joined the Port Authority in 2002 as Chief of Staff, Edmond F. Schorno has served with great distinction in leading the staff of The Port Authority of New York and New Jersey during the most difficult time in the agency's history; and

**WHEREAS**, Edmond F. Schorno arrived at an agency still suffering the devastating effects of the events of September 11, 2001, when the staff was focused on keeping facilities open and operating from historical memory and a sense of pride in past accomplishments, and, in a short time, became a rallying center, providing guidance to assist the agency in focusing on the details that are essential to successful management; and

**WHEREAS**, Edmond F. Schorno's style of honesty, openness, integrity, and fairness has assisted in the development of new, or the reinvigoration of old time-honored, management principles crucial for a public agency; and

**WHEREAS**, while the Executive Director's attention has been drawn to the requirements of Downtown Restoration, the role of the Chief of Staff has expanded to all aspects of the agency's business, including enhanced communication and problem solving, under the determined leadership of Edmond F. Schorno; and

**WHEREAS**, during the few years of his Port Authority tenure, Edmond F. Schorno has led the efforts of managing the human resources of the Port Authority, from systematically reviewing police functions to articulating principles of basic fairness and inclusion for all employees, listening to all staff; and

**WHEREAS**, prior to his Port Authority service, Edmond F. Schorno had a long and active career in local, state, and federal services, serving in increasingly more responsible roles, ranging from City Manager to Executive Deputy Commissioner, setting high standards for public service that have met the test of time; and

**WHEREAS**, by resolution adopted by the Board on March 14, 1957, the Howard S. Cullman Distinguished Service Medal was established, which award is the highest award for service given by the Port Authority to a Port Authority employee who has performed the most outstanding service; and

**WHEREAS**, in the case of Edmond F. Schorno, it is recommended that the Howard S. Cullman Distinguished Service Medal be awarded to Edmond F. Schorno for his leadership during the most trying and challenging period in the agency's history and for his dedication to public service to this agency and to the region it serves;

**NOW, therefore, be it**

**RESOLVED**, that the Howard S. Cullman Distinguished Service Medal be awarded to Edmond F. Schorno for the performance of outstanding service; and it is further

**RESOLVED**, that the Board of Commissioners hereby directs that this resolution be suitably engraved and presented to Edmond F. Schorno as a token of the high esteem in which he is held by the Board and staff alike.

**AWARD OF MEDAL OF HONOR TO POLICE DETECTIVE THOMAS McHALE**

The Port Authority Medal of Honor, established by the Board of Commissioners on March 2, 1944, is to be awarded to an individual who, in performing a specific act, demonstrated extraordinary bravery in the face of circumstances which would surely have led to grave personal injury or his or her own death should the slightest miscalculation have occurred.

It was recommended that the Medal of Honor be awarded to Police Detective Thomas McHale.

Whereupon, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**WHEREAS**, by resolution adopted by the Board of Commissioners on March 2, 1944, as amended, the Port Authority Medal of Honor award was established, which award is to be given to a Port Authority employee for the performance of outstanding service; and

**WHEREAS**, in the case of Police Detective Thomas McHale, it is recommended that the Port Authority Medal of Honor be given for his devotion and dedication to duty, competence and professionalism,

**NOW, therefore, be it**

**RESOLVED**, that the Medal of Honor be awarded to Police Detective Thomas McHale for the performance of outstanding service.

**AWARD OF THE ROBERT F. WAGNER DISTINGUISHED PUBLIC SERVICE MEDAL**

The Robert F. Wagner Distinguished Public Service Medal was established on May 16, 1991, when the Port Authority's Distinguished Service Medal, established on March 2, 1944, was renamed in memory of former Vice-Chairman Robert F. Wagner. This Medal is to be awarded to those individuals who have rendered outstanding distinguished public service in their fields of endeavor or in the community, demonstrating an exceptional degree of dedication, good judgment, initiative and competence, and who have sustained this record of service over a number of years. Normally, it is awarded to those who have at least fifteen years of Port Authority service.

It was recommended that the Robert F. Wagner Distinguished Public Service Medal be awarded to four individuals. Through their dedication and commitment to public service and the Port Authority, they have brought credit to themselves and the agency.

James R. Benvengo  
Martin B. Duke, M.D.  
Linda R. Matrange (*posthumously*)  
Kenneth P. Philmus

Whereupon, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Robert F. Wagner Distinguished Public Service Medal be awarded to four individuals who have given truly outstanding service to the Port Authority and the public over many years.

**AWARD OF THE POLICE COMMENDATION MEDAL FOR MERITORIOUS SERVICE**

The Police Commendation Medal, established by resolution adopted by the Board of Commissioners on May 8, 1952, is to be awarded to police personnel only in those cases where the individual has performed outstanding service or has shown exceptionally meritorious performance in the duty assigned to him or her.

It was recommended that the Police Commendation Medal be awarded to two individuals. These individuals demonstrated heroism, dedication and bravery in the performance of their duties.

**Apprehension of Suspect for Armed Robbery**

Police Lieutenant Richard Munnelly

**Rescue of Injured Pilot from Burning Aircraft at Teterboro Airport**

Police Officer Michael Wohn

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Police Commendation Medal be awarded to two individuals who have performed outstanding service or exceptionally meritorious performance of their duties.

**AWARD OF THE COMMENDATION MEDAL FOR MERITORIOUS SERVICE**

The Commendation Medal, established by the Board of Commissioners on May 8, 1952, is to be awarded only for outstanding service or exceptionally meritorious performance.

It was recommended that the Commendation Medal be awarded to ten individuals who exhibited dedication and bravery.

**Assistance in Rescue of Injured Pilot from Burning Aircraft**

Marcelo Morelli

**Prevention of a Major Aircraft Disaster at LaGuardia Airport**

Philip O’Sullivan

**Prevention of Patron Attempting Suicide at the George Washington Bridge**

Sylvince Alzor

**Prevention of Patron Attempting Suicide at the George Washington Bridge**

Sylvince Alzor  
Police Sergeant Joseph King  
Police Officer Kevin Ryan

**Prevention of Patron Attempting Suicide at the George Washington Bridge**

James McErlean  
Patrick Tracy

**Rescue of Injured Driver from Overturned Tractor-Trailer**

Charmaine Searchwell

**Response to Patron Fall on PATH Tracks**

William Young

Pursuant to the foregoing report, the following resolution was adopted with Commissioners Blakeman, Chasanoff, Coscia, Ferer, Gargano, Genova, Mack, Sartor, Silverman and Steiner voting in favor; none against:

**RESOLVED**, that the Commendation Medal be awarded to ten individuals who have performed outstanding service for the Port Authority and the public.

## **AWARD OF THE EXECUTIVE DIRECTOR'S AWARD OF ACHIEVEMENT**

The Executive Director's Award of Achievement, established in 1961, is awarded to individuals who, in the course of carrying out a project or extended assignment as part of the normal work of their positions, extend themselves beyond required limits and achieve results which are of such a nature that they clearly deserve special recognition. Characteristics of performance which are considered in determining the award include ingenuity, resourcefulness, risk taking in decision making and job performance, unusual insight into problems, exceptional diligence and thoroughness in producing completed staff work, and above-standard degrees of proficiency, craftsmanship or professional competence. Among the kinds of results recognized by the award are improved revenues, better service to or relations with tenants, patrons or the community in general and actions taken on behalf of the Port Authority which are clearly beyond the usual limitations of job responsibility.

It was reported that the Executive Director is to present the Executive Director's Award of Achievement to three teams consisting of 48 individuals.

### **Medicare Part D Team**

Dia Barman-Griffen	Michael Cavalier
Stella Cicchetti	Dolores Cosgrove
Donna Dantzer	Tom Davis
Michael G. Fabiano	Michael A. Frank
Leslie Judge	Charlene Hallam
Damian Hartner	Lawrence S. Hofrichter
Howard G. Kadin	Jack Lowenstein
B. Ruth Montgomery	Brian Oberhiem
Sandra B. Otero	Monica Rabughini
Sylvia Shepherd	Herbert S. Somerwitz
Teresa Tryba	Annette Wilson

### **New Orleans Hurricane Katrina Team**

Charles Agro	James Cooper
David Dlugolenski	Michael Germano
Gerard McCarty	Adam McLaughlin
John Paczkowski	Christopher Tuttle

### **Perimeter Intrusion Detection System Acquisition Team**

Louis Barani	Charles Clinton
Thomas Comerford	Patricia Cose
Kenneth Honig	Howard G. Kadin
Angel Martinez	Jeanne Olivier
Erick Peterson	Jorge Reis-Filho
Jeanette Santos	Donna Shaw
Herbert S. Somerwitz	Faith Tabafunda
Michael Valletta	Safwat Wahba
Lawrence Waxman	Richard D. Williams

## **AWARD OF THE JAMES G. HELLMUTH UNIT CITATION**

The James G. Hellmuth Unit Citation was established on January 29, 1998, when the Executive Director's Unit Citation, established in 1966, was renamed in honor of former Commissioner James G. Hellmuth. This citation is to be awarded to the members of a unit, section, division or special task force whose performance in carrying out a project, extended assignment, or during an unusual operating situation was so outstanding as to warrant special recognition.

It was reported that the Executive Director is to present the James G. Hellmuth Unit Citation to 11 teams for their work.

### **Human Resources Project Management Team**

#### Human Resources Department

Julia Bardzilowski  
Evelyn Crespo  
S. Felecia Davidson  
Michael Ford  
Stephen Jones  
Terence Joyce  
Ronald Pannone  
Carolyn Waage

#### Project Management Department

John Drobny  
Frank Gallo  
Luis M. Rocha  
Albert Terriego

#### Office of Organizational Effectiveness and Change Management

Harry Czinn  
Douglas Smith

### **Kill van Kull-Newark Bay Channel 45-foot Dredging Project Team**

#### Port Commerce Department

Thomas Costanzo  
John "Steve" Dorrler  
Thomas Wakeman

#### Engineering Department

Peter Dunlop  
Matt Masters

#### Project Management Department

Rene Barrios  
Norbert Ludewig

#### Treasury Department/Risk Management

Tim Chung

#### Law Department

John B. Fitzpatrick

### **Lincoln Tunnel Car Fire and Customer Panic**

#### Tunnels, Bridges & Terminals Department

Salvatore Dabbene  
Thomas A. Dato, Jr.  
Eric DeJarnette  
Michael P. Dercola  
Indira N. Goris  
Charles S. Hoppe  
Simon F. Joseph  
John Mark  
Charles L. Masterson

Mark A. Matlock  
James E. McConnell  
Jesse O. Ortiz

#### Public Safety Department

Niall O'Doherty  
Peter Schillizzi

**2005 NYC Transit Strike Contingency Planning Team – TB&T**

**Tunnels Bridges & Terminals Department**

Robert Carvagno  
Maria Cornier  
Robert Durando  
Jerry DelTufo  
Robert Eadicicco  
Kathleen Edwards  
Diannae Ehler  
Diane Kowalski  
Maria Malone-Hodges  
Stephen R. Napolitano  
Joann Papageorgis  
Laurie Price  
Enrique Ramirez  
Mark Schaff  
Patricia Trimarchi  
Joanne Vogt  
Lorraine Walsh

**Public Safety Department**

Police Captain Susan Durett  
Police Inspector Lawrence Fields  
Police Captain Ramon Martinez  
Police Inspector Michael Tobia  
Police Captain Oliver White

**Public Affairs Department**

Russell Jordan  
Audrey Mancher

**Government & Community Relations**

Teresa Benczik

**JetBlue Terminal 5 Lease and Redevelopment Action Team**

**Core Team**

**Aviation Department**

Joanne Ciccolello  
Nicolas Houselog  
Howard Goldsman  
Rich Louis  
Michael Moran  
Steve Smolenski (retired)

**Financial Services Department**

Jonathan Glickman

**Law Department**

Shirley Ripullone

**First Supporting Team**

**Engineering Department**

Hwang Chen  
Robert Pruno

**Treasury Department**

Steve Borelli

**Non-PA Staff**

Joe Dixon  
Ray Spinelli

**Second Supporting Team**

Aviation Department

Mario Arias  
Susan Bush  
David Kagan  
Thomas Maher  
Tatiana Malovik  
Jojo Quayson  
Jim Steven  
Gail Ward-Evans  
Hui Xu

Comptroller's Department

Michael G. Fabiano

Law Department

Darrell Buchbinder  
Martha Golar  
Carlene McIntyre

Real Estate Department

Francis DiMola

Engineering Department

Peter Schidrich

Treasury Department

Wayne Smith

Non-PA Staff

Bruce Hu

**Negotiating Team for Construction Manager/General Contractor Award for Downtown Restoration Program**

Priority Capital Programs

Mark Pagliettini  
Steven Plate

Engineering Department

Thomas J. O'Connor  
Peter Zipf

Procurement Department

Lucy Foster

Law Department

Redino J. Cupelli

**PATH NYCT Strike Team**

Director's Office

Daphne Finnikin  
Linda Vespoli  
Louis Yannaco

Port Authority Police

Chief Robert Sbarra  
Inspector Keith Walcott

System Tech & Fare Collection, PATH

Ralph Davila  
George Heusner  
Cristina Marinescu  
Henry Rosen  
Paul Slabowski  
Richard Tillbrook  
Elite Technical Services, Inc.

Car Equipment, PATH

Edward Long  
Ian Mitchell

Transportation, PATH

Robert Brink  
Adrienne Holmes  
Terry Kelton  
Kevin Lejda  
Addison Lovell  
Richard Moran  
Bozena Nasce  
Richard Reddy

Way & Structures, PATH

Steve Abramapaulous  
David Bobbitt  
John Burkhard  
Lucille Haley  
Alan Korzonowski  
Dan Phillipy  
John Reidy  
Timothy Ryan

John Sisak  
Joseph Strzalkowski

Peter Sandomenico

Power, Signals & Communications  
PATH

Albert Chin  
Fernando Flores  
Brian Hodgkinson  
Michael Kmec  
Margaret Mirabella  
Martin Murray  
James Reilly  
Robert Seyfried  
Louis Wan

Operations Support, PATH

Kenneth Bransky  
Joann Breslin  
Paul Ivantic  
Joseph Riopel  
Augustine Serio  
Adam Torres  
Michael Walsh

System Safety, & Security, PATH

Dennis Fink  
Martha Gulick  
Donald Parente

**Outerbridge Crossing Express E-ZPass Toll Lanes Project**

Tunnels, Bridges & Terminals Department

William Baxter  
Ron Borup  
Susan Carlson  
Gerard Del Tufo  
Charles Fausti  
Lee Home  
Gerald Ingersoll  
Michael Kolb  
Mark Muriello  
Joann Papageorgis  
Paul Pittari  
Patricia Trimarchi

Project Management Department

Steven Knapp  
Calixto Martin  
Thomas Wagner

Traffic Engineering

Michael Diculescu  
Saleem Syed

Engineering Department

James Massett

**Passenger Facility Charge Action Team**

Aviation Department

Patricia Clark  
Richard Heslin  
Deborah Jennings  
David Kagan  
Edward Knoesel  
Richard Milhaven  
Peter Miller  
Jeanne Olivier  
William Radinson  
Jorge Reis-Filho  
James Steven  
Barbara Wells  
Raymond Zee

Financial Services Department

Baruch Merl

Project Management Department

Thomas Beke  
Wilfredo Guzman  
Trevor Liddle

Law Department

Carlene McIntyre

**Teterboro Airport Aircraft Rescue and Firefighting Facility Transition Team**

Aviation Department

Paul Bolognese  
Patrick Bonner  
Lanny Rider

Project Management Department

Michael DeGidio

AvPORTS

John Panarello  
Ronald Petrella

Operations Services Department

Michael McDonough  
John Rea

Public Safety Department

Police Captain William Oorbeek  
Police Inspector Keith Walcott  
Chief Anthony Whitaker

**World Trade Center Recovered Photo Archive Team**

Public Affairs Department

Steven Coleman  
Pasquale DiFulco  
George Gajewski  
Kevin J. Kirchman  
Norma Manigan

Office of Medical Services

Lillian Valenti

Office of the Secretary

Karen E. Eastman

Aviation Department

Alan Reiss

Operations and Emergency Management

Victor Guarnera  
Erik Ronningen

Chief Administrative Office

Mary Lee Hannell

Human Resources Department

B. Ruth Montgomery

Law Department

Darrell Buchbinder  
John B. Fitzpatrick  
Lawrence S. Hofrichter  
Sandra B. Otero

Whereupon, the meeting was adjourned.

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Secretary