

2016 1Q Capital Performance

Committee on Capital Planning, Execution and Asset Management
April 28, 2016

Preliminary Unaudited Results

Overall, the Agency achieved its 1Q targets

Plan Spent: \$530 million

- Across 451 active projects
- 203 in construction
- 60% of construction spending on State of Good Repair (SGR) projects
- 9 new starts

Plan Performance

- 97% of planned spending achieved
- 9 projects in beneficial use
- 24 projects achieved schedule targets

Process Improvements: Enhancing Efficiency

- Risk management model to identify project challenges and mitigations due 2Q

Preliminary
Unaudited Results

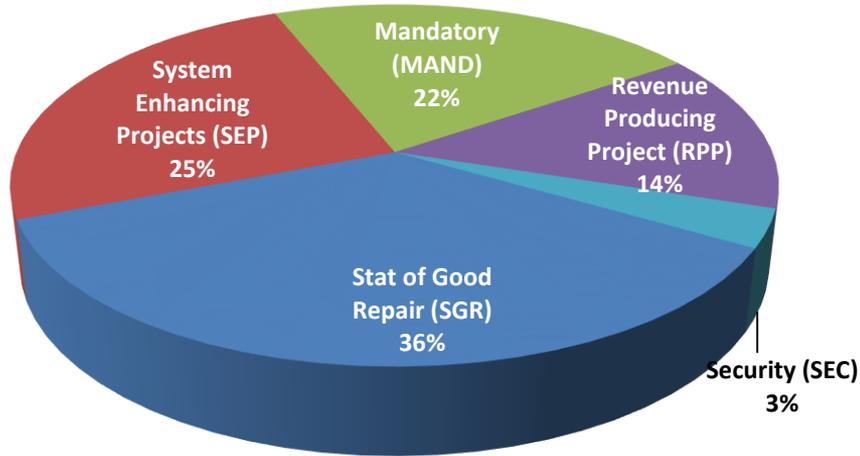
Departments achieve 1Q spending targets

YTD Spending (\$ in 000s)				
	\$ Plan	\$ Actual	Variance	Actual as a % of Plan
Aviation	129,522	79,621	(49,901)	61%
PATH	44,676	44,954	278	101%
Port Commerce	16,208	19,877	3,670	123%
TB&T	138,821	145,463	6,641	105%
<i>Lincoln Tunnel Access</i>	47,853	67,805	19,952	142%
Line Department Total- All Projects	\$377,081	\$357,720	(\$19,361)	95%
(Agency Managed Projects)	\$317,912	\$268,428	(\$49,484)	84%
WTC	151,547	171,674	20,127	113%
Regional, Development, Provisions	16,887	158	(16,728)	1%
Agency Total- All Projects¹	545,514	529,552	(\$15,963)	97%

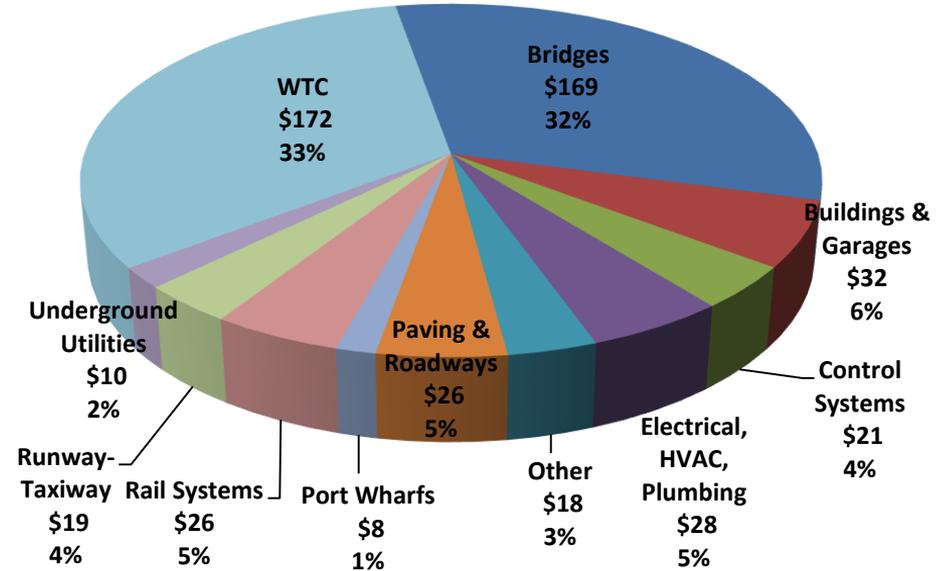
¹Excludes WTC net lessee capital contributions related to T2, T3 and T4, and additional investment in Goethals Bridge DBFM

Spending focused on core transportation assets

By Category



By Asset (in millions)



Preliminary Unaudited Results

Projects completed for public use



Tunnels, Bridges & Terminals

3 projects:

- Repaving of Center Tunnel at Lincoln Tunnel
- Replacement of Waterline along South Tunnel Entrance Roadway at Holland Tunnel
- Rehabilitation of Hudson Ramps Pavements at GWB



Aviation

6 projects:

- Rehabilitation of East End LaGuardia Road Pavement at LaGuardia Airport
- Airtrain Guideway Column Protection at Newark Liberty Airport
- Rehabilitation of Taxiway B at Stewart Airport
- Feeder Upgrade and Redistribution for Delta 2013 Expansion at LaGuardia Airport
- Pavement Rehabilitation of Cargo Service Road at John F. Kennedy Airport
- Installation of Interior Wildlife Fence at Teterboro Airport

Pictures are representative of first projects listed

Capital Plan Reevaluation Underway

