

3Q Capital Planning Update

Committee on Capital Planning, Execution and Asset Management
November 19, 2015

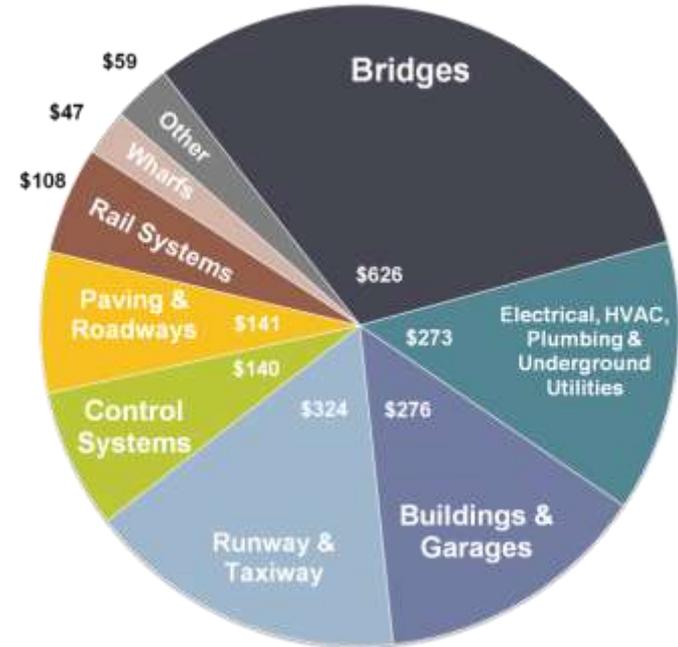
2015 Spending Plan

(\$ thousands)

Department	2015 Plan			
	\$ Spending Plan	# Projects at 1Q	# Projects at 2Q	# Projects At 3Q
Aviation	778,084	131	132	139
PATH	221,631	64	65	65
Port Commerce	152,533	37	47	49
TB&T	814,114	110	110	110
Line Dept Total	\$1,966,362	342	354	363
WTC	1,625,388	25	25	26
Regional, Development & Provisions	30,860	5	5	5
Agency Total	\$ 3,622,610	372	384	394

Asset Category

(\$ millions)



*Excludes WTC \$1.6 billion from the Building & Garages asset category

3Q Spending Update

(\$ thousands)

Capital Spending Summary						
Department	\$ 3Q Plan	\$ 3Q Actual	3Q % of Plan	\$ YTD Plan	\$ YTD Actual	YTD % of Plan
Aviation	220,987	247,429	112%	571,107	578,409	101%
PATH	57,639	38,251	66%	148,596	106,260	72%
Port Commerce	49,773	25,711	52%	80,668	65,271	81%
TB&T	228,126	171,390	75%	589,658	470,827	80%
Line Department Total	\$ 556,525	\$ 482,781	87%	\$ 1,390,029	\$ 1,220,768	88%
WTC	446,160	157,329	35%	1,130,171	511,325	45%
Regional, Development, Provisions	9,045	422	5%	21,816	2,922	13%
Agency Total¹	\$ 1,011,730	\$ 640,532	63%	\$ 2,542,017	\$ 1,735,015	68%

¹Excludes WTC net lessee capital contributions related to T2, T3 and T4 and additional investments in Goethals Bridge DBFM.

Major Projects

PA Managed
(\$ thousands)

Program	YTD Plan	YTD Actual
LGA Terminal B Infrastructure	205,755	185,539
Grove Street	1,921	2,218
LT Helix	503	701
Bayonne Bridge	201,986	188,883
GWB Suspender Ropes	7,861	7,466
EWR Term. A Redevelopment	7,604	4,967
Harrison Station	19,252	13,146
Corridor Rail Link	4,608	1,120
Greenville-Cross Harbor	15,379	9,403
Goethals Bridge	24,271	17,283
PABT Quality of Commute	11,459	8,835
Line Department Total	\$ 500,599	\$ 439,561
WTC	\$ 684,012	\$ 353,994

At Plan or Accelerated

Under Plan

Active Project Management

27 projects are challenged in meeting project cost and schedule:

Root causes for project spending and schedule challenges are:

- ❖ Scope changes
- ❖ Schedule delays

Action plans being developed to address:

- ❖ Schedule
- ❖ Design to contract award process
- ❖ Contractor performance
- ❖ Third party agreements



Locomotives delivered to Greenville Yard



Lincoln Tunnel Travel Time System (ITS) Upgrade



JFK Restricted Vehicle Service Road Replacement - Bridge J8

YTD Representative Completions



EWR Rehab Runway R/W 4L-22R and delay reduction



Journal Square Bus Terminal Escalator Replacement



LaGuardia East Parking Garage